

URBAN CHANGE ?



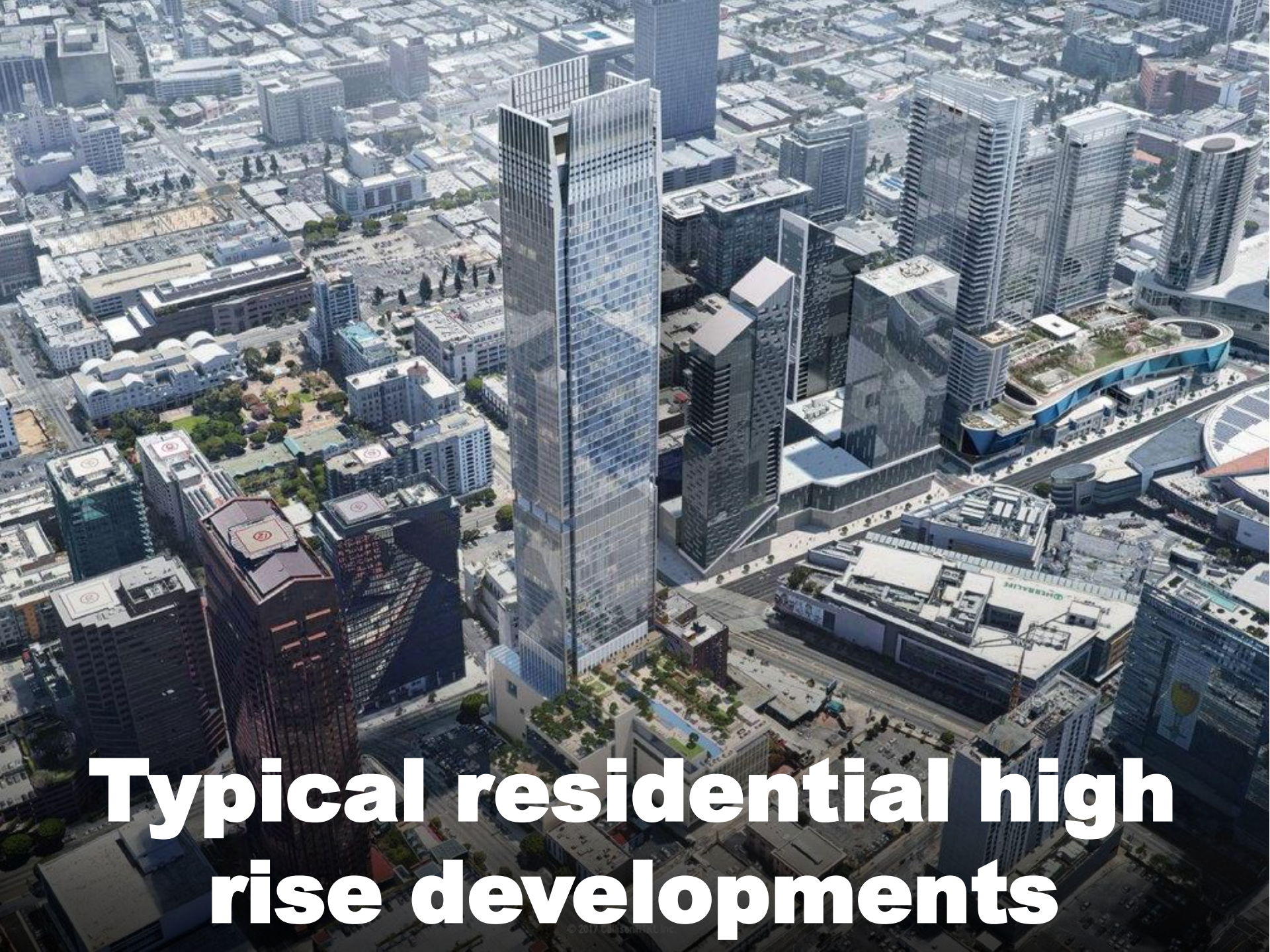
URBAN CHANGE ?

A photograph of a yard sign in a grassy area. The sign is white with black text. The text reads "Just Say NO To Over Development". The sign is mounted on a black metal stand. In the background, there is a large green bush with white flowers and some rocks. To the left, a wooden chair is partially visible.

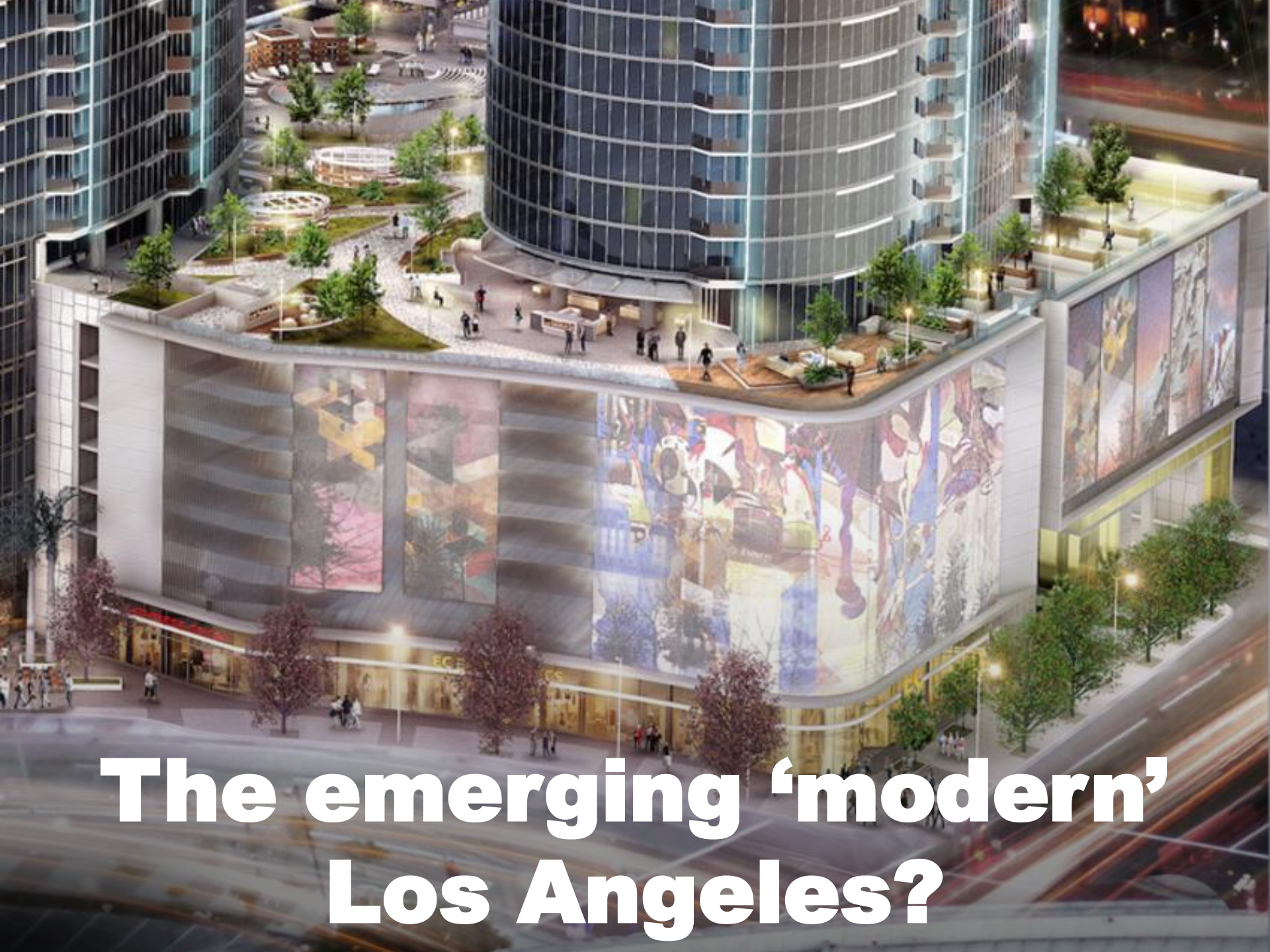
Just Say
NO
To Over
Development



**Typical '5 over 2'
development**



**Typical residential high
rise developments**



**The emerging 'modern'
Los Angeles?**

Single
Detached



Duplex



Triplex



Multiplex/
Big House



Side
Attached



Stacked
Rowhouse



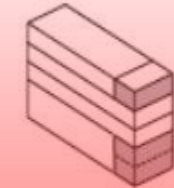
Small
Apartment



Low-rise
Apartment



Mid-rise
Apartment



Apartment over
Commercial

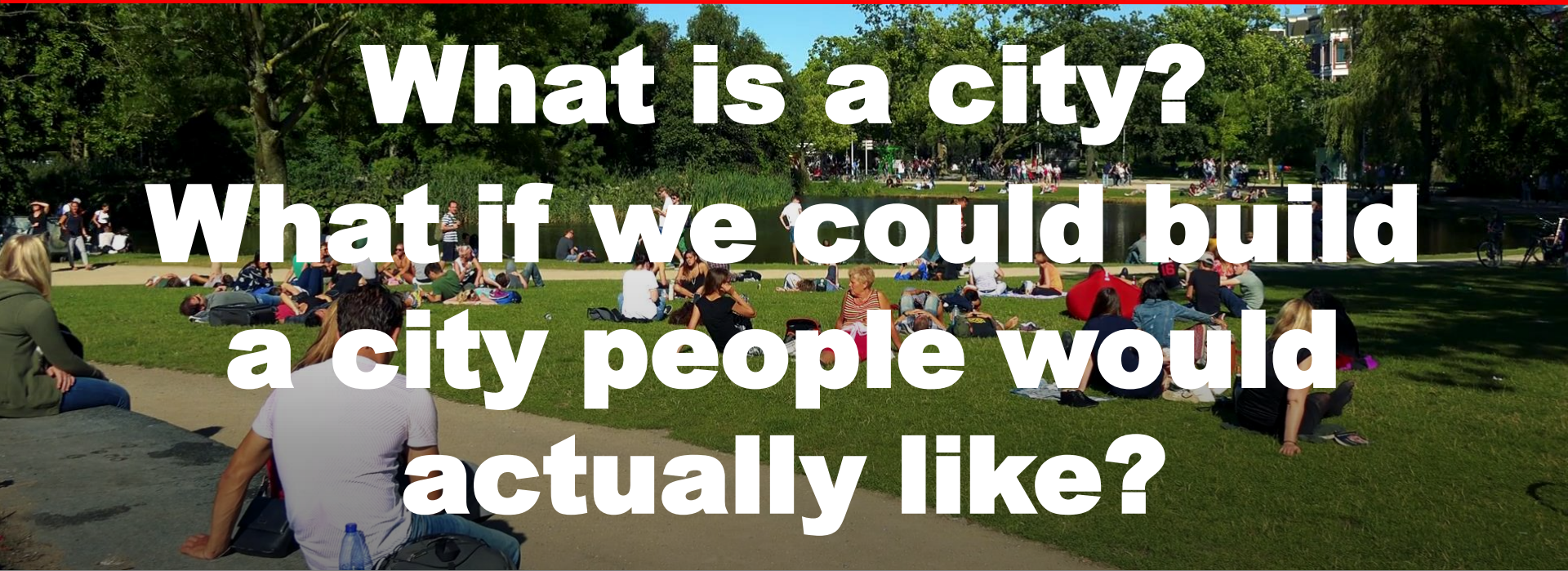


High-rise
Apartment

What most people like

What gets (mostly) built in L.A.

What is a city?
What if we could build
a city people would
actually like?





Collegetowns - TODAY



Older US cities - TODAY



Netherlands - TODAY



Belgium - TODAY



Czech - TODAY



Vienna - TODAY



Oslo - TODAY



Amsterdam - TODAY



Oslo - TODAY



Copenhagen - TODAY



Copenhagen - TODAY



Oslo - TODAY



Vienna - TODAY



Andrew Winning/Reuters

Spain Wants to Ban Cars in Dozens of Cities, and the Public's on Board

FEARGUS O'SULLIVAN NOV 30, 2018



Pontevedra - TODAY



metrominuto Pontevedra

Móvetes coa túa propia enerxía.

Distancias e tempos camiñando pola cidade.

Tempos aproximados para camiñar, calculados sobre a base de 5 km/h de media.

Fixate na cor do traxecto, a distancia e o tempo que aproximadamente che levará percorrelo.



Pontevedra - TODAY



Tokyo - TODAY



N.Y.C. - TODAY



N.Y.C. - TODAY



Santa Monica - TODAY



Hollywood – 50s to mid 70s – Vienna



Hollywood – NOW – Vienna

Change Velocity

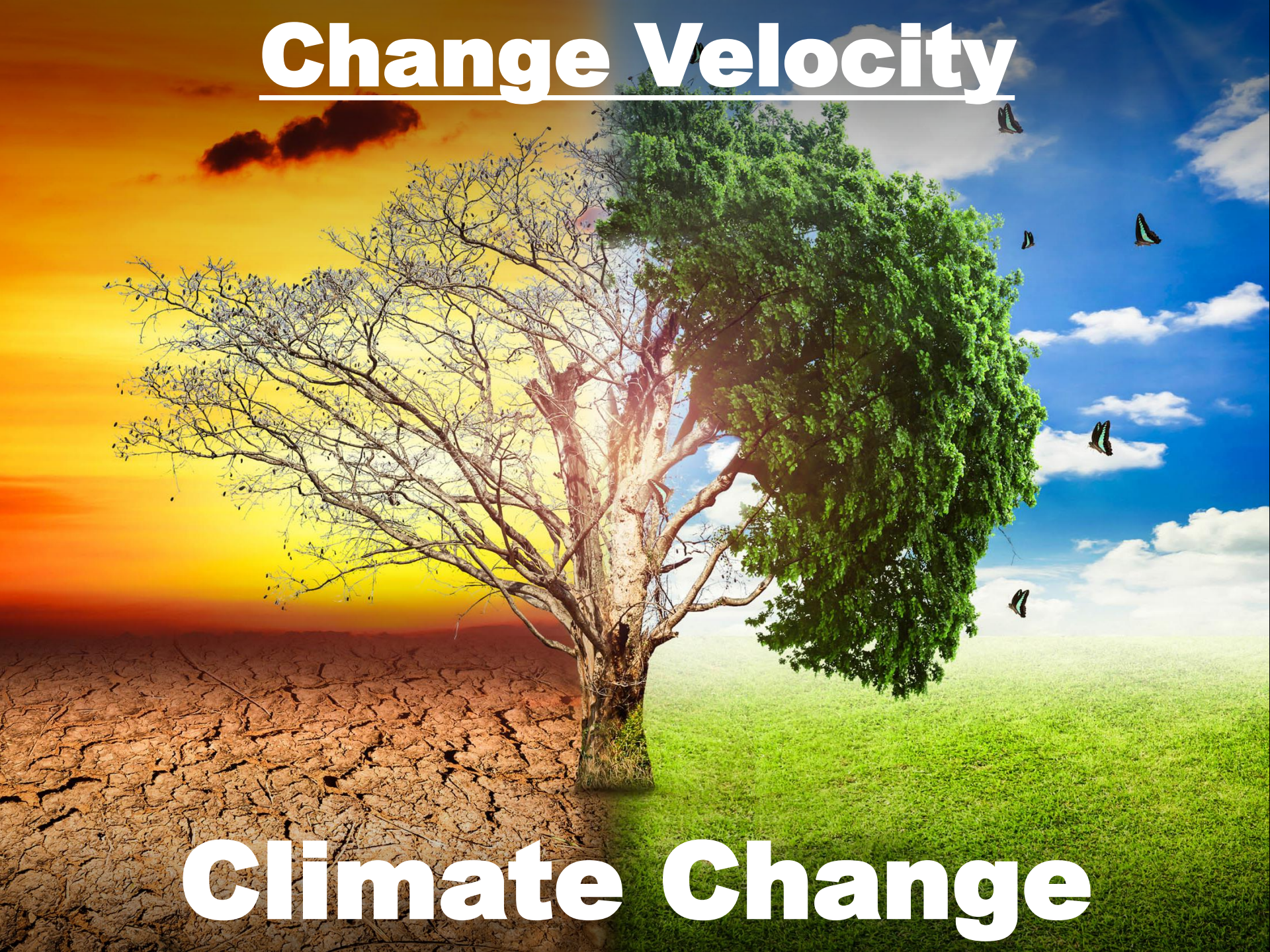
The challenge: it is many things that need changing...

- **Different Zoning Models**
- **Different Mobility Options**
- **Different Building Types**
- **Different Street Design**
 - **More Transit**
 - **More Open Spaces**
- **Invite more/different people to build**
- **Create walkable neighborhoods**
 - **Reinvent/reregulate parking**
- **Recapture land from excessively wide roads**
 - **Change urban fabric**
 - **Etc.**

And it won't really work well until you have done it ALL...

And we will need to help people learn how to live with a different city!

Change Velocity



Climate Change

[illegible]

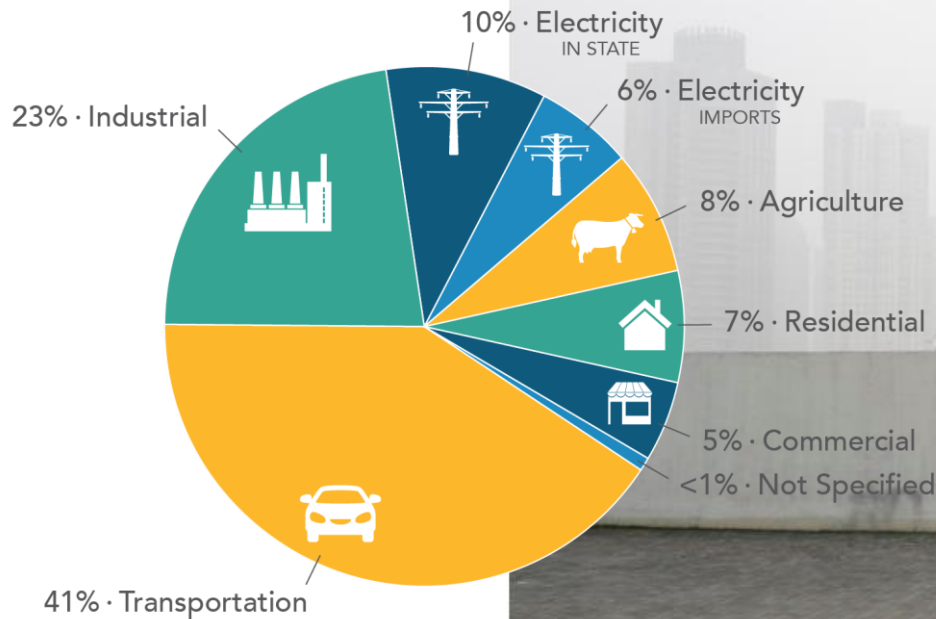
Extinction Rebellion

Around the year 2030, we will be in a position where we set off an irreversible chain reaction beyond human control, that will most likely lead to the end of our civilisation as we know it. That is unless in that time, permanent and unprecedented changes in all aspects of society have taken place, including a reduction of CO2 emissions by at least 50%.

Sometimes we just simply have to find a way. The moment we decide to fulfil something, we can do anything. And I'm sure that the moment we start behaving as if we were in an emergency, we can avoid climate and ecological catastrophe. Humans are very adaptable: we can still fix this. But the opportunity to do so will not last for long. We must start today. We have no more .

You don't listen to the science because you are only interested in solutions that will enable you to carry on like before. Like now. And those answers don't exist any more. Because you did not act in time.

Greta Thunberg (16) in a speech to the MPs at the Houses of Parliament in the UK



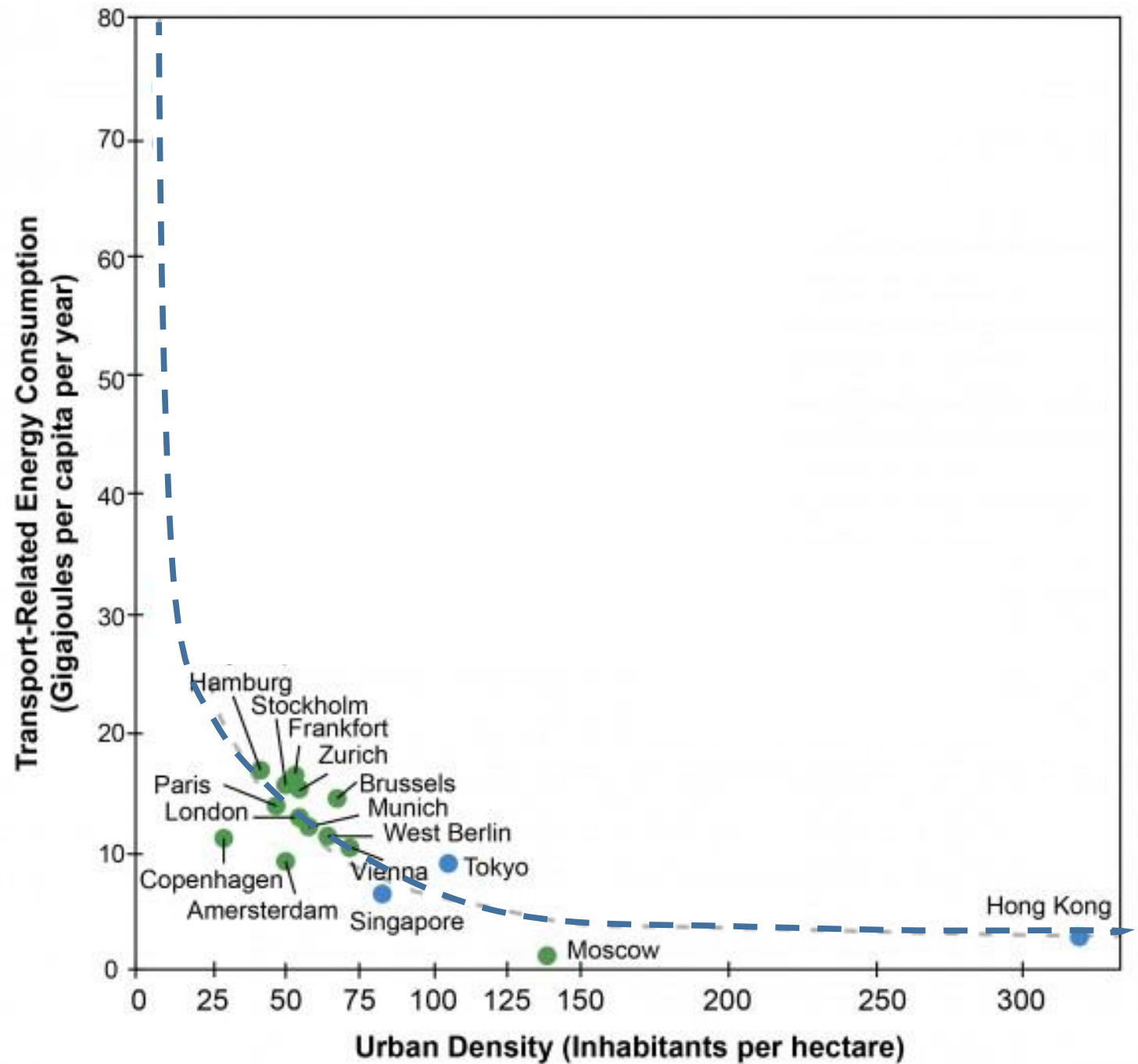
429.4 MMTCO₂e
2016 TOTAL CA EMISSIONS

A man on an electric bike rides through heavy smog in Shanghai, China. // Aly Song/Reuters

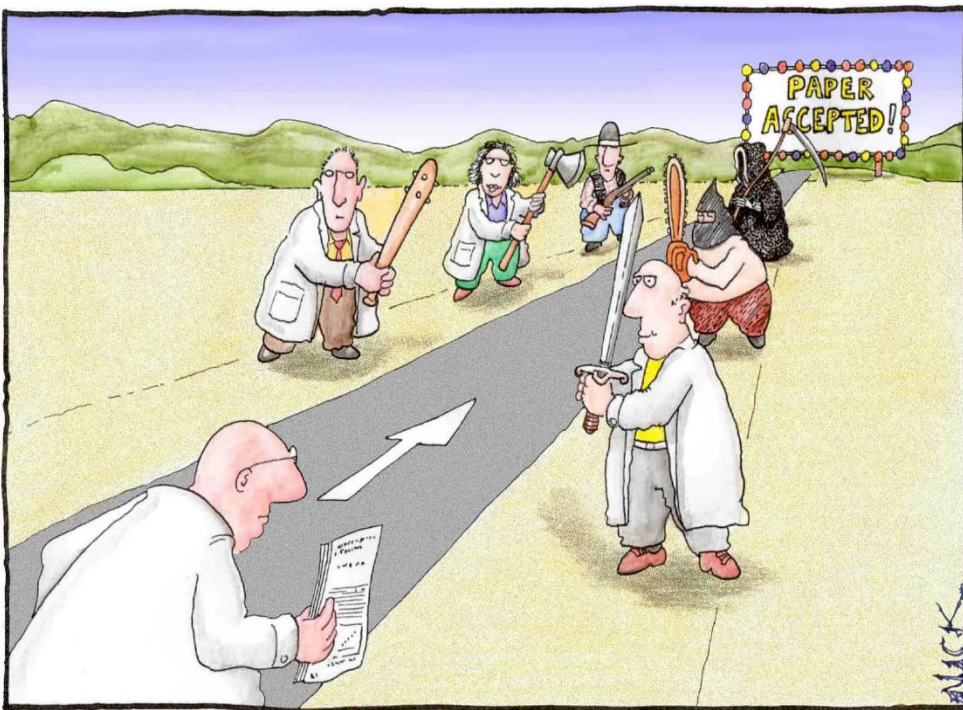
PERSPECTIVE

To Avoid Climate Disaster, Urban Transportation Must Change, Now

Cities have a key role to play in confronting climate change, and it starts with shared mobility—and taking back the streets from the private car.



USA



Most scientists regarded the new streamlined peer-review process as 'quite an improvement.'

**Linear thinking
Change Cities -
Incrementally**

EUROPE



**Leap-frogging
Make Cities
Better - FAST**

RAPID URBAN PROTOTYPING

BEFORE

AFTER

PROTOTYPE THE CHANGE YOU
WANT TO SEE IN THE WORLD



urbanproto.org

ECODISTRICT



• Works
alte
and
no



ECODISTRICT

IBA

(Internationale Bau Ausstellung
= International Building Exhibit)

3 Imperatives:

- **Equity**
- **Resilience**
- **Climate Protection**

Works well in cities where alterations to buildings and urban typology are not a primary focus.

Essentially an Eco-District, plus

- **Experiments in Zoning**
- **Experiments in Planning Process**
- **Modifications and Inventions to Urban Form**
- **New Building Typologies**





IBA - 1901

Internationale Bau Ausstellung Darmstadt

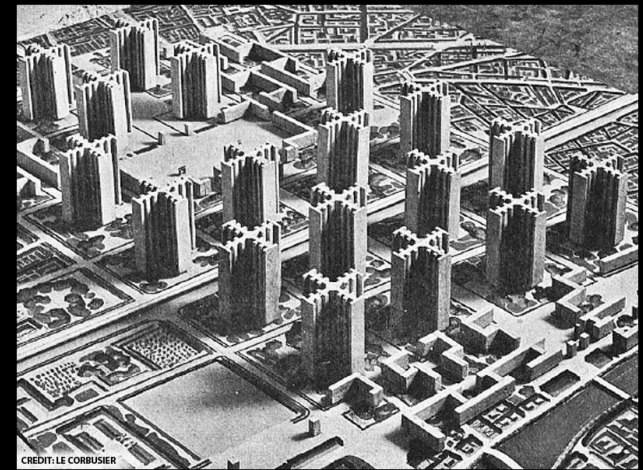
To create a livable city in the face of industrialization

USA

EUROPE

5000 years of
urbanization

World War I and the beginning of industrialization



Euclid vs. Ambler Realty - 1926

CIAM >> Towers in a park
A new way of building cities

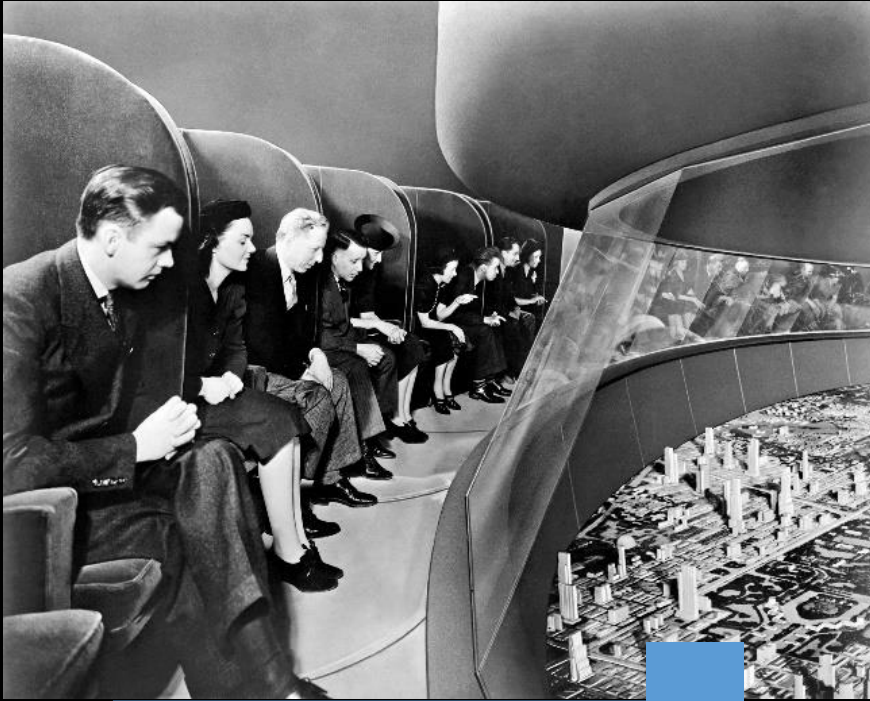


IBA - 1927

Internationale Bau Ausstellung Stuttgart

One of the most important testimonies of the new way of building...

USA



EUROPE

1939 World's Fair >> Suburbia!



IBA – 1948 to 1957

Internationale Bau Ausstellung Berlin

A model for the city of tomorrow...



IBA – 1948 to 1957

Internationale Bau Ausstellung Berlin

A model for the city of tomorrow...

USA



EUROPE

1960s Europe - Evidence is piling up that the post war development model is destroying older cities, leads to pollution and congestion

1964 World's Fair in NY

Jane Jacobs vs. Robert Moses late 50s to 60s

Club of Rome 1972 – 'The limits to growth'

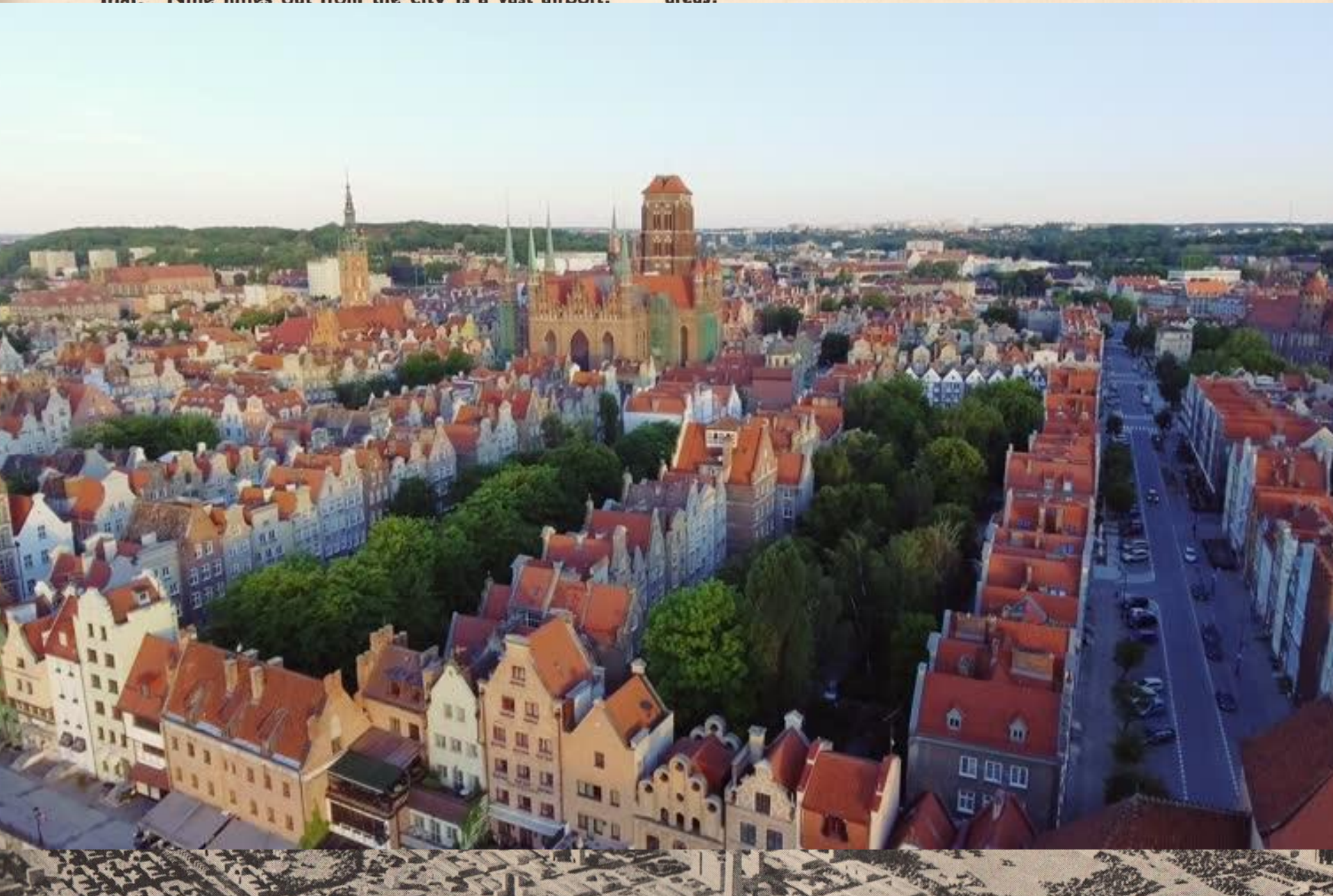
Oil Crisis 1973



IBA Berlin 1974- 1987

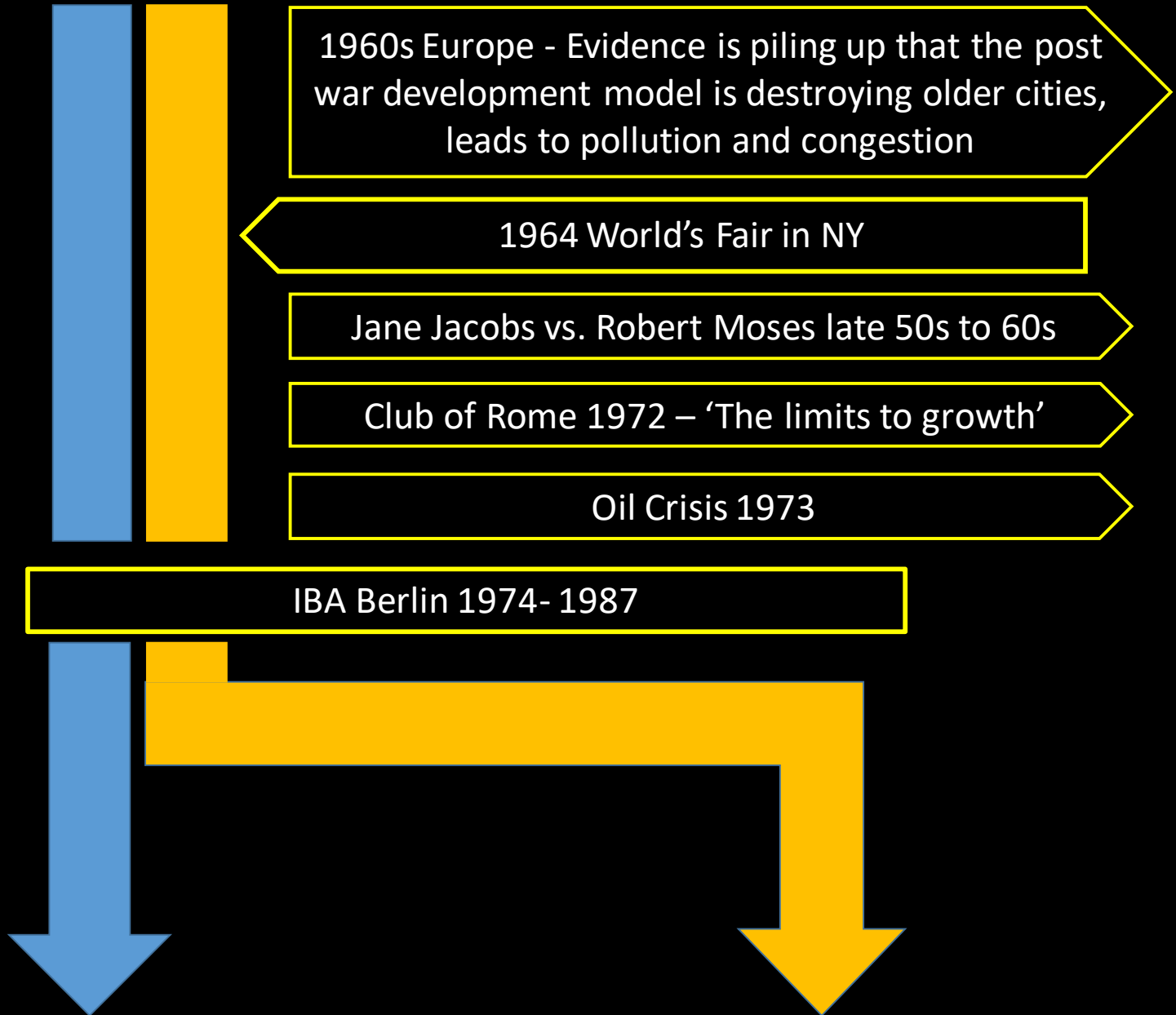
into three units, residential, commercial and industrial. Nine miles out from the city is a vast airport.

outmoded business sections and undesirable slum areas.



USA

EUROPE





IBA – 1979 to 1987

Internationale Bau Ausstellung Berlin

The rediscovery and recovery of the traditional city...

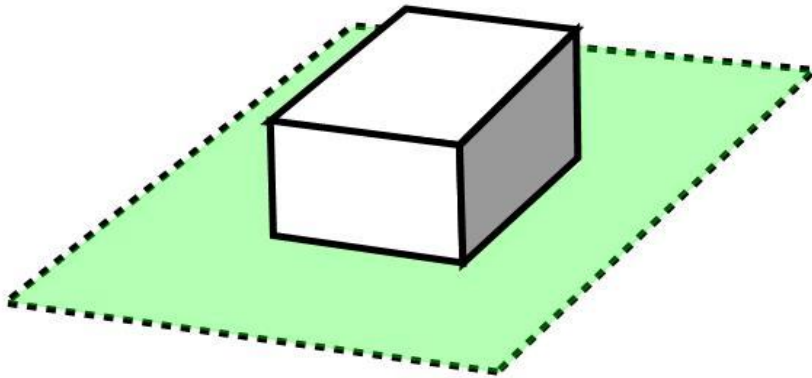
- **Specifically created to correct post war urban planning. Designers realized that replacing small-scale city fabric with forests of apartment towers was killing Europe's cities.**
- **The most significant urban design and architecture event in the last century**
 - **120 plus projects...**

Open Building Urban Typology

Rural Areas

**Buildings surrounded by
space**

**Usually individual project,
regardless how big
'Suburban Space'**



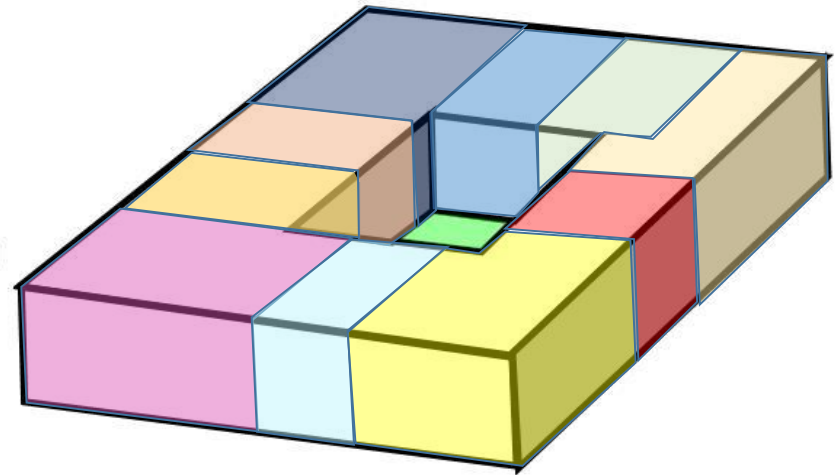
VS.

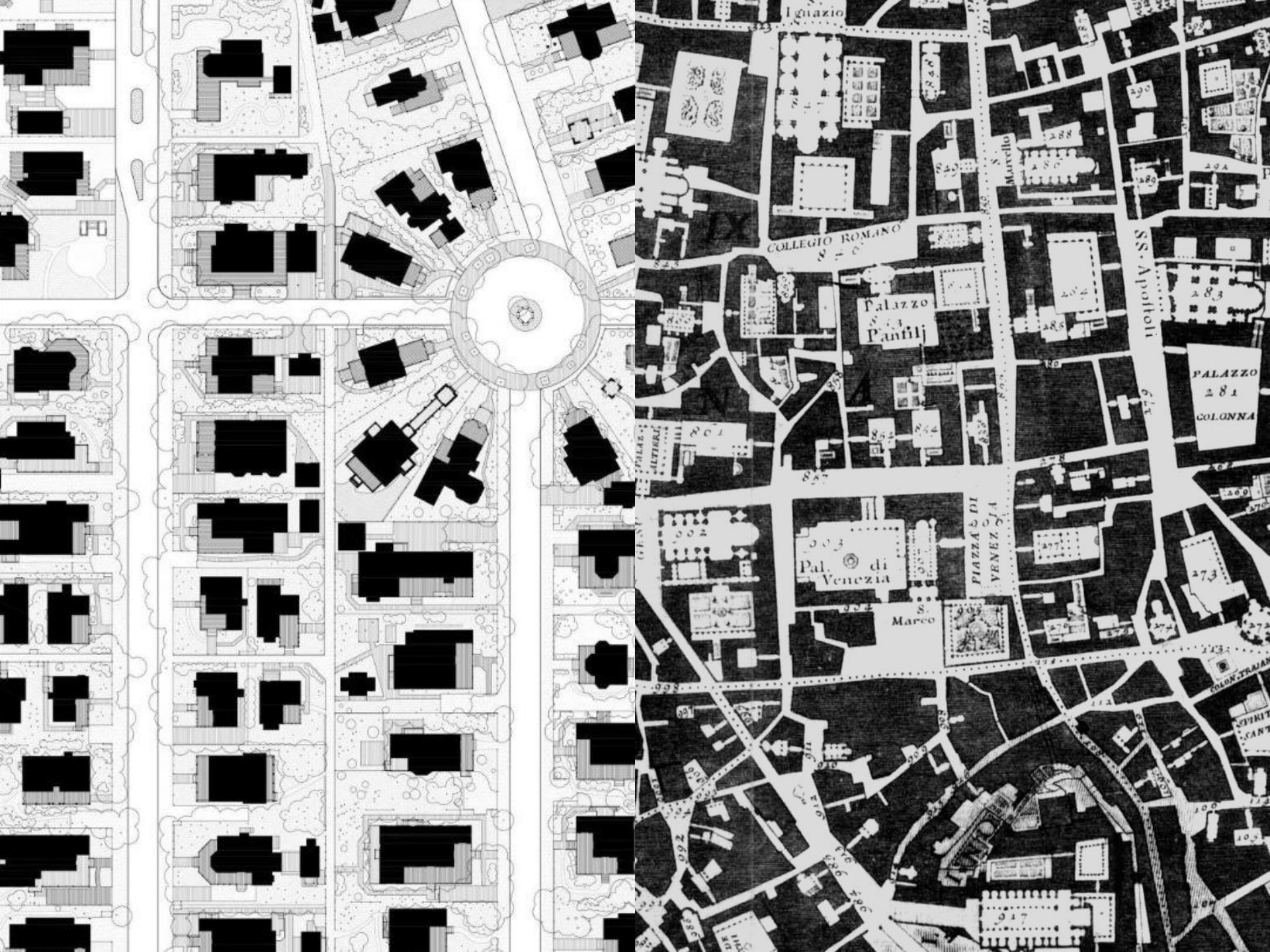
Closed Building Urban Typology

Towns and Villages

**Space surrounded by
buildings**

**Executed over multiple
projects/properties
'Urban Space'**







NYC

~10,000 people / km²



Paris

~21,500 people / km²

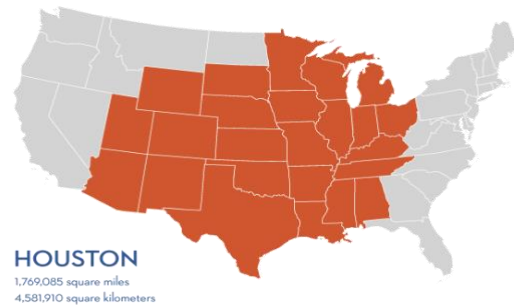
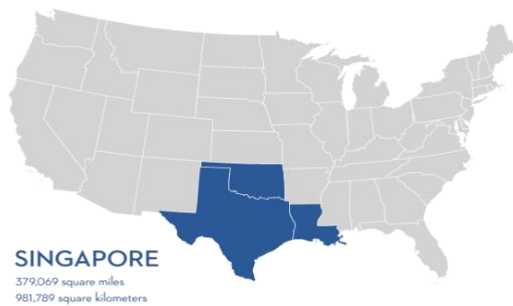
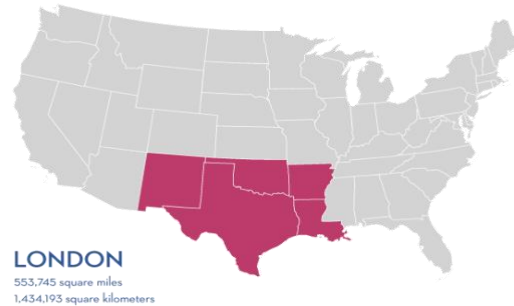






THE WORLD'S POPULATION, CONCENTRATED

If the world's 6.9 billion people lived in one city, how large would that city be if it were as dense as...



RURAL

VILLAGE

SUBURB

CITY

METRO

SUITED FOR AUTOMOBILES

GAP!

SUITED FOR TRANSIT

OVERALL DENSITY OF OUR BUILT ENVIRONMENT



IBA – 1979 to 1987

Internationale Bau Ausstellung Berlin

The rediscovery and recovery of the traditional city...



IBA – 1979 to 1987

Internationale Bau Ausstellung Berlin

The rediscovery and recovery of the traditional city...



USA



EUROPE





IBA- 1989 to 1999

Internationale Bau Ausstellung Emscher Park



IBA– 1989 to 1999

Internationale Bau Ausstellung Emscher Park

...fundamentally change the conceptual structure of the central Ruhrgebiet region, in response to its industrial decline.

17 cities, numerous initiatives and project partners jointly implemented 117 projects with the objective of future-proofing a traditional industrial region.



IBA – 2000 to 2010

**Internationale Bau Ausstellung Fürst-
Pückler-Land**

Re-interpret and renew the landscape in a rural East German mining region...



IBA – 2002 to 2010

Internationale Bau Ausstellung Urban Change

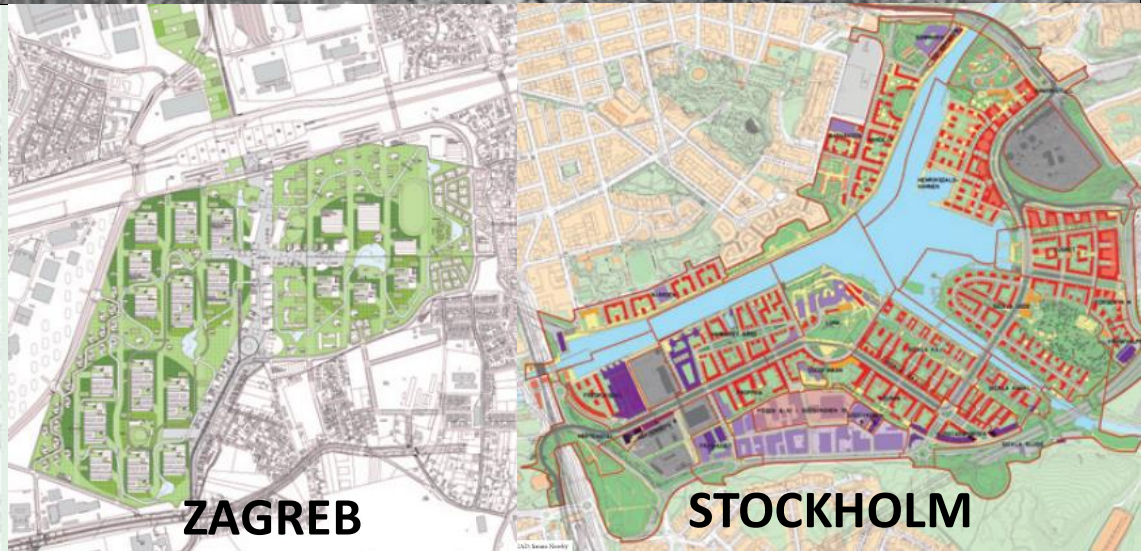
Entire state of Saxony – 19 cities; model projects for urban development through demographic change, social cohesion and economic transformation.



IBA – 2006 to 2013

Internationale Bau Ausstellung Hamburg

How to combine growth and sustainability? What does a climate-friendly future for metropolises look like...





Castres is one of 222 cities included in a €5 billion plan to revitalize urban cores throughout France. // Claudio Giovanni Colombo/Shutterstock

France Plans an Extreme Makeover for Struggling Small Cities

FEARGUS O'SULLIVAN MAY 2, 2018

***Action Coeur de Ville* aims to undo the damage of urban sprawl in more than 200 city centers across the country.**





IBA – 2010 to 2020

Internationale Bau Ausstellung Basel

Growing together across borders...



IBA – 2013 to 2020

Internationale Bau Ausstellung Parkstad

...eight municipalities with a shared history and identity based on their mining past. To bolster urban renewal, tap new business sectors – e.g. in the healthcare industry, nursing and logistics – and promote the energy transition.



IBA – 2012 to 2022 **Internationale Bau** **Ausstellung Heidelberg**

How does the European city have to change to meet the requirements of tomorrow's knowledge society?



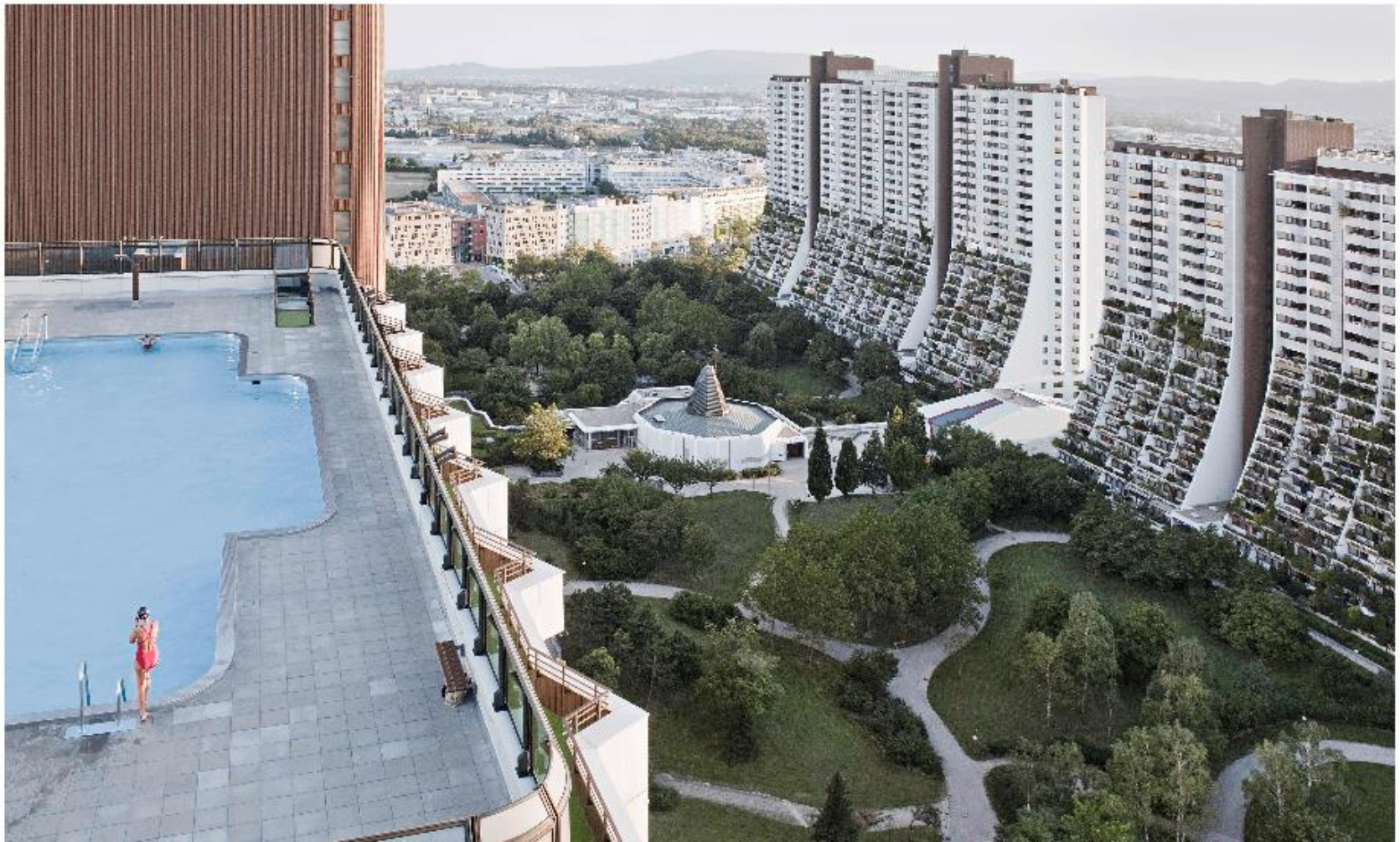
IBA – 2016 to 2022

Internationale Bau Ausstellung Vienna
...to find new ways to offer affordable and high quality living space in a liveable city.

- **New social neighbourhoods**
 - **New social qualities**
 - **New social responsibility**

The city that solved homelessness

by [Joe Copeland](#) / June 27, 2017





IBA – 2016 to 2022

Internationale Bau Ausstellung Vienna

...to find new ways to offer affordable and high quality living space in a liveable city.



IBA – 2016 to 2022

Internationale Bau Ausstellung Vienna

...to find new ways to offer affordable and high quality living space in a liveable city.



IBA – 2016 to 2022

Internationale Bau Ausstellung Vienna

...to find new ways to offer affordable and high quality living space in a liveable city.

An aerial photograph of a city, likely Jena, Germany, showing a mix of modern multi-story apartment buildings and traditional residential areas. The city is surrounded by green hills and fields under a clear blue sky. In the foreground, there are lush green trees and a parking lot with several cars.

IBA – 2012 to 2023

Internationale Bau Ausstellung Thüringen

...broaden the focus to the interdependencies of urban and rural areas.



IBA – 2017 to 2027

Internationale Bau Ausstellung Stuttgart

Exactly 100 years after avant-garde architects from throughout Europe presented their radical “exemplary residential program for modern metropolitan man” at Stuttgart’s Weissenhofsiedlung, the IBA 2027 will aim to find new answers to the questions of how we live, work and house in today’s digital, globalised world.

PROCESS (lasts typically 8-12 years)

Phase 1 – **Initiation**; identifies the core issues addressed during the IBA. Establish IBA legal structure. Appoint board of trustees.

Phase 2 – **Framework**; create the aspirational outlines of intellectual / design pursuit for IBA projects.

Phase 3 – **Property Identification**; catalogue individual properties that will participate in the IBA projects.

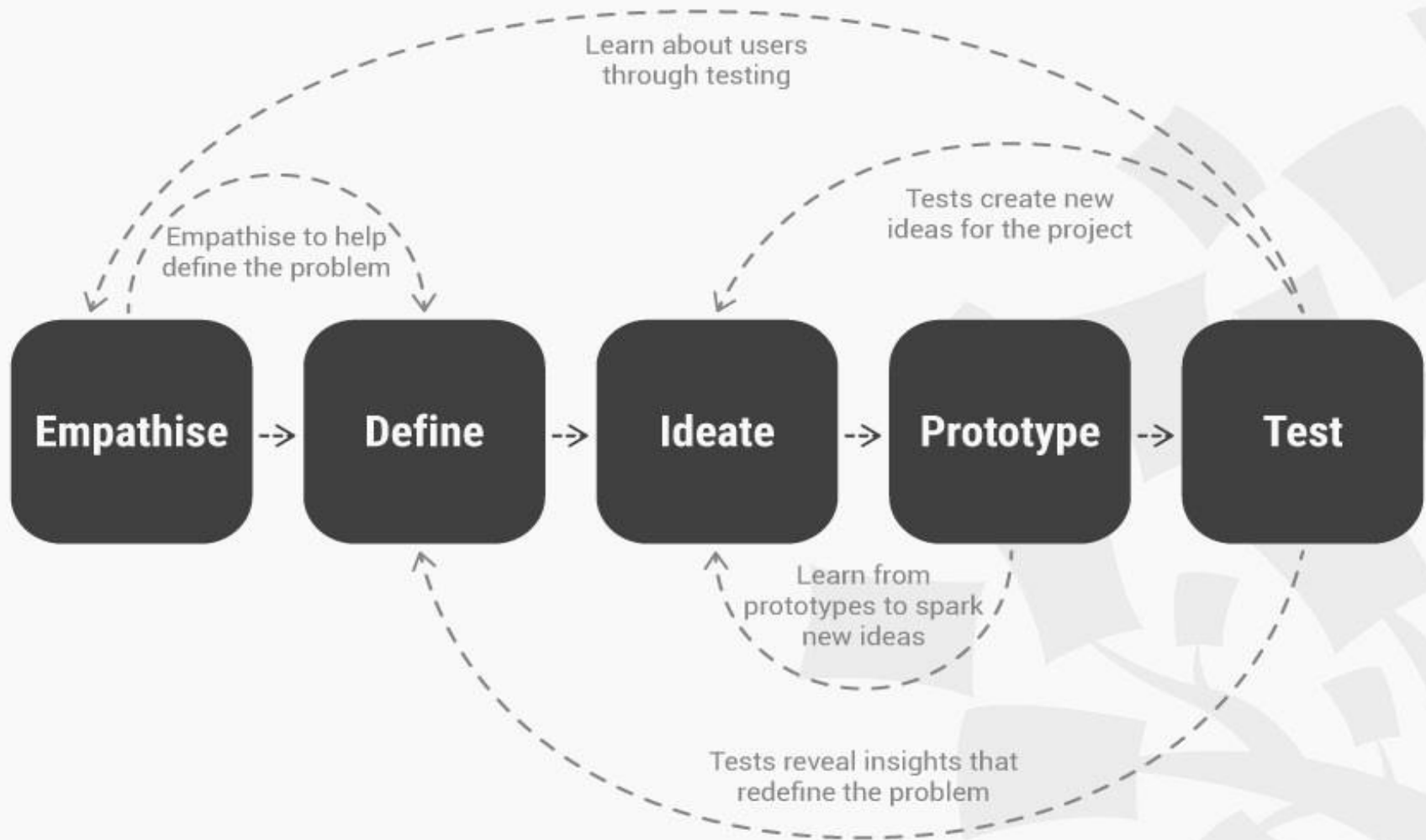
Phase 4 – **New Urban Design**; through international competitions for ideas, obtain urban design proposals for individual urban zones identified to be subject of the IBAs. That winner will then be paired with local planning expertise to create a new specific plan, only for the duration and purpose of the IBA.

Phase 5 – **Individual Property Assignments**; public properties are made available for development at conditions “too good to refuse”; under the conditions that the developer will build the winning competition projects.

Phase 6 – **Design Competitions and Construction**; hold open international architectural design competitions, and chose a winner. That winner will then be paired with a local architect of record, and the project is being built by the private development community.

Phase 7 – **The Final Year**; a series of events analyze and celebrate the accomplishments of the IBA; what worked, what failed, what lessons can be learned and what general rules can be extrapolated.

DESIGN THINKING: A NON-LINEAR PROCESS



Design solutions, inspired by successful examples, from as many different places as possible.



Inspire citizens to celebrate change, towards a better future, for all.

<https://ecodistricts.org/>

www.open-iba.de/en

<https://www.iba-wien.at/en/>

<https://iba.heidelberg.de/english/>

<https://www.iba27.de/>



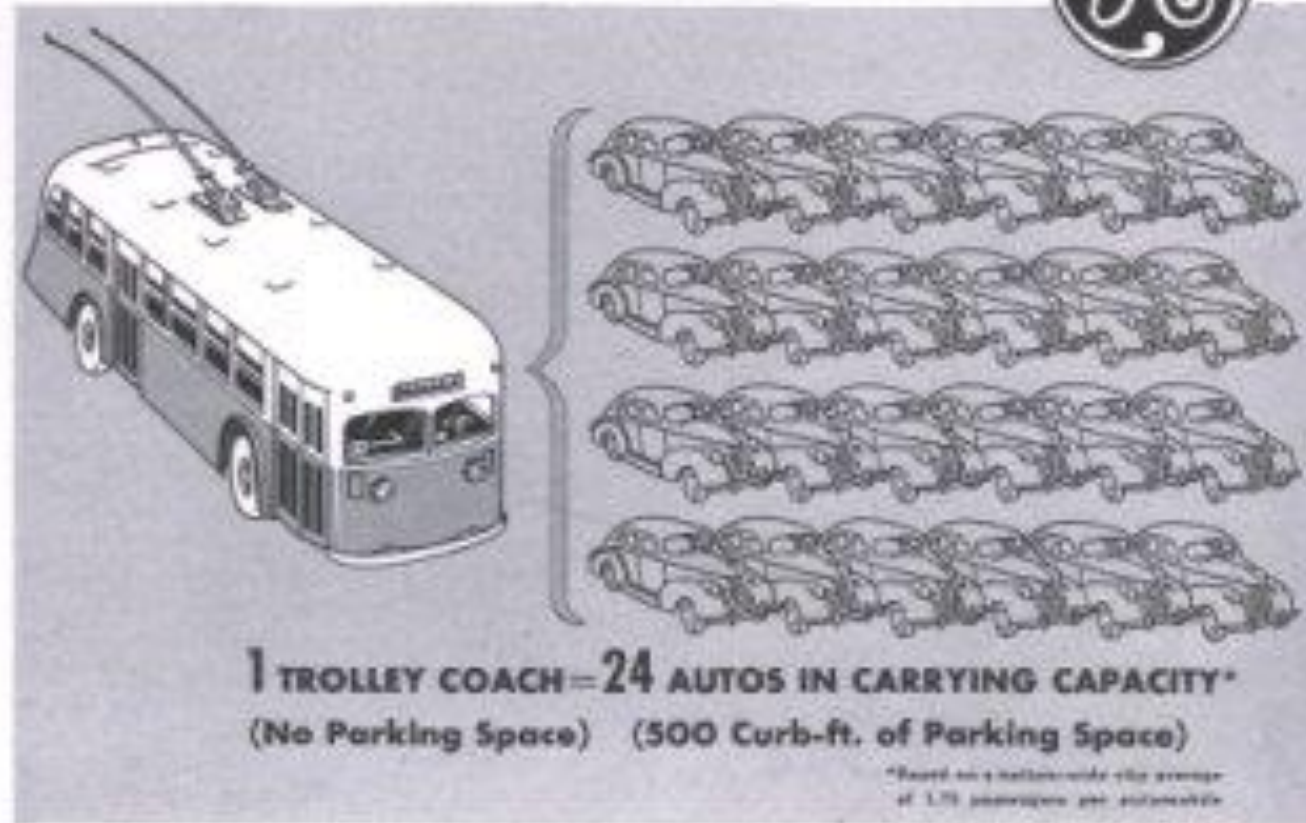
U R B

476

GENERAL ELECTRIC COMPANY

Schenectady, N. Y.

SALES OFFICES IN PRINCIPAL CITIES



This Equation Can Help You Solve Your Parking Problem

There's Plenty of Street Space for All the People -- But Not for All the Vehicles

When we think of the traffic problem as one of moving **people**, not **vehicles**, it's easy to see the importance of public transit in solving a city's parking and traffic

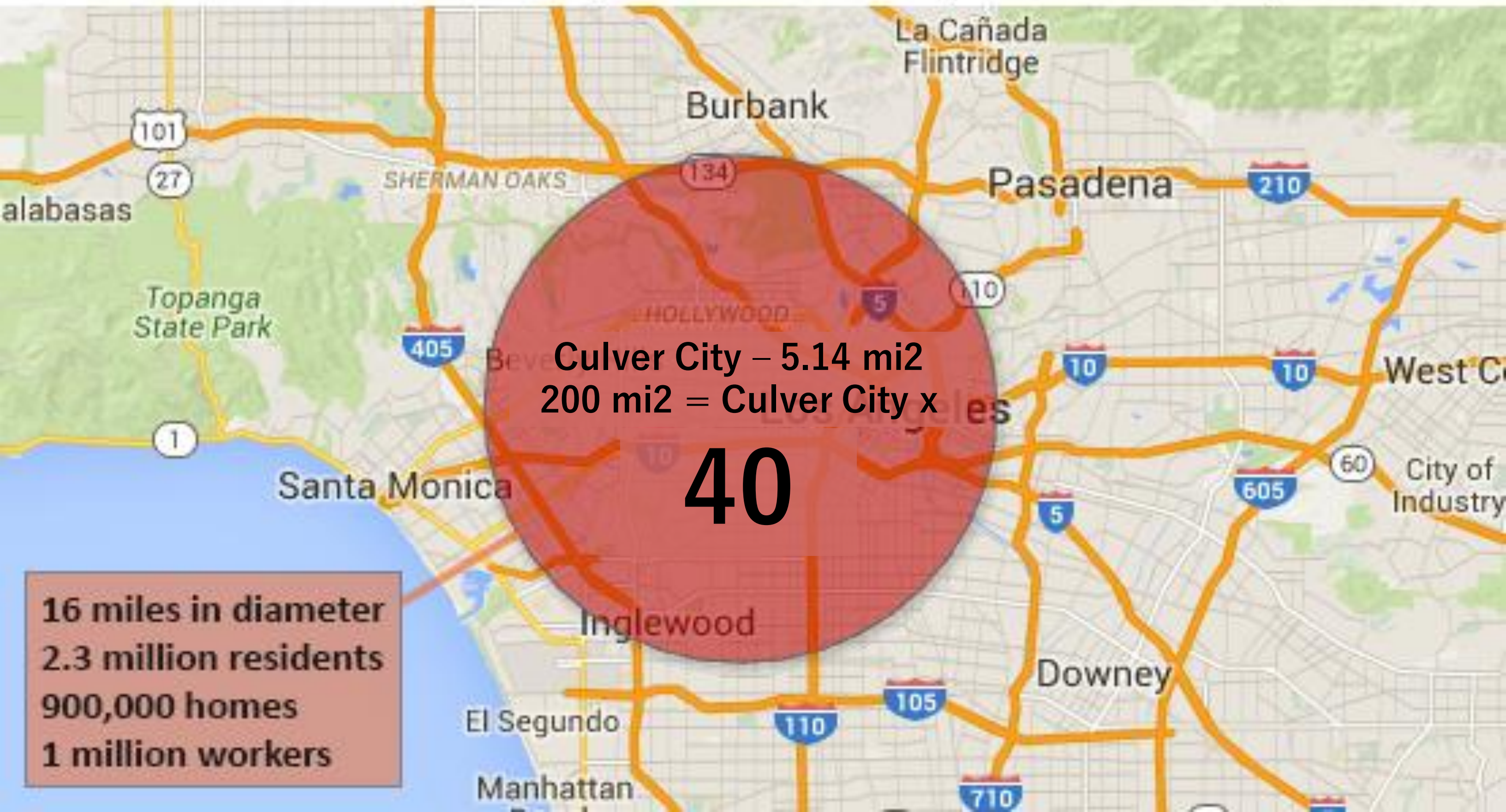
problems. One trolley-coach line can carry as many people as six typical streets filled with private autos—one street-car line as many as nine streets.



I N G

The LA County Parking Crater:

18.6 Million Parking Spots Use 200 Square Miles of Space



16 miles in diameter
2.3 million residents
900,000 homes
1 million workers



U R B A N P A R K I N G

1st Generation

2nd Generation

3rd Generation

HIGH CAPACITY MECHANICAL CAR STORAGE

1st Generation Technology



STACKERS - N.Y.C.

1st Generation Technology

- **Since 1980s**
- **‘Dependent Access’ - Cars are parked by attendants.**
- **In general, users do not interact with the equipment.**
- **Stored cars are in each others way. Operators have to individually remove obstructing vehicles in order to retrieve your automobile.**
- **Heavy equipment, with no logistic intelligence.**
- **No user driven app interaction.**

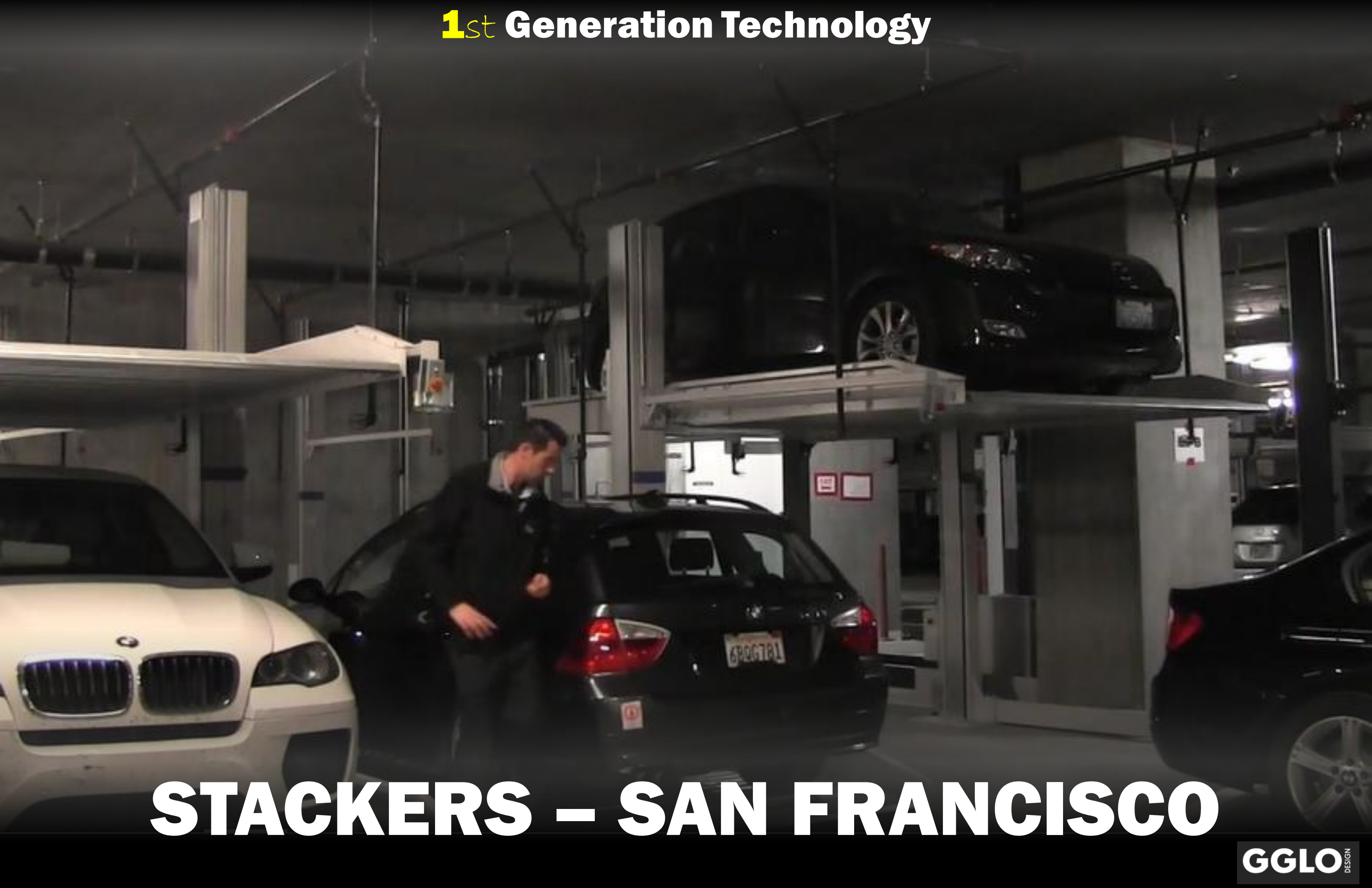
STACKERS – N. Y. C.

1st Generation Technology



STACKERS – GERMANY

1st Generation Technology



STACKERS – SAN FRANCISCO

2nd Generation Equipment



PUZZLES | RACK & RAIL

2nd Generation Equipment

- **Since 2000s**
- **‘Independent Access’ - Users, in general, interact with the equipment.**
 - **Puzzle lifts for residential applications.**
 - **High Bay storage facilities (single elevator, or rack and rail) for commercial applications.**
- **Vehicles can be independently removed, without needing to move other cars out of the way.**
- **Equipment heavy. Difficult to dismantle or expand.**
- **System can have logistic intelligence.**
- **Limited user interaction with apps.**

PUZZLES | RACK & RAIL

2nd Generation Technology

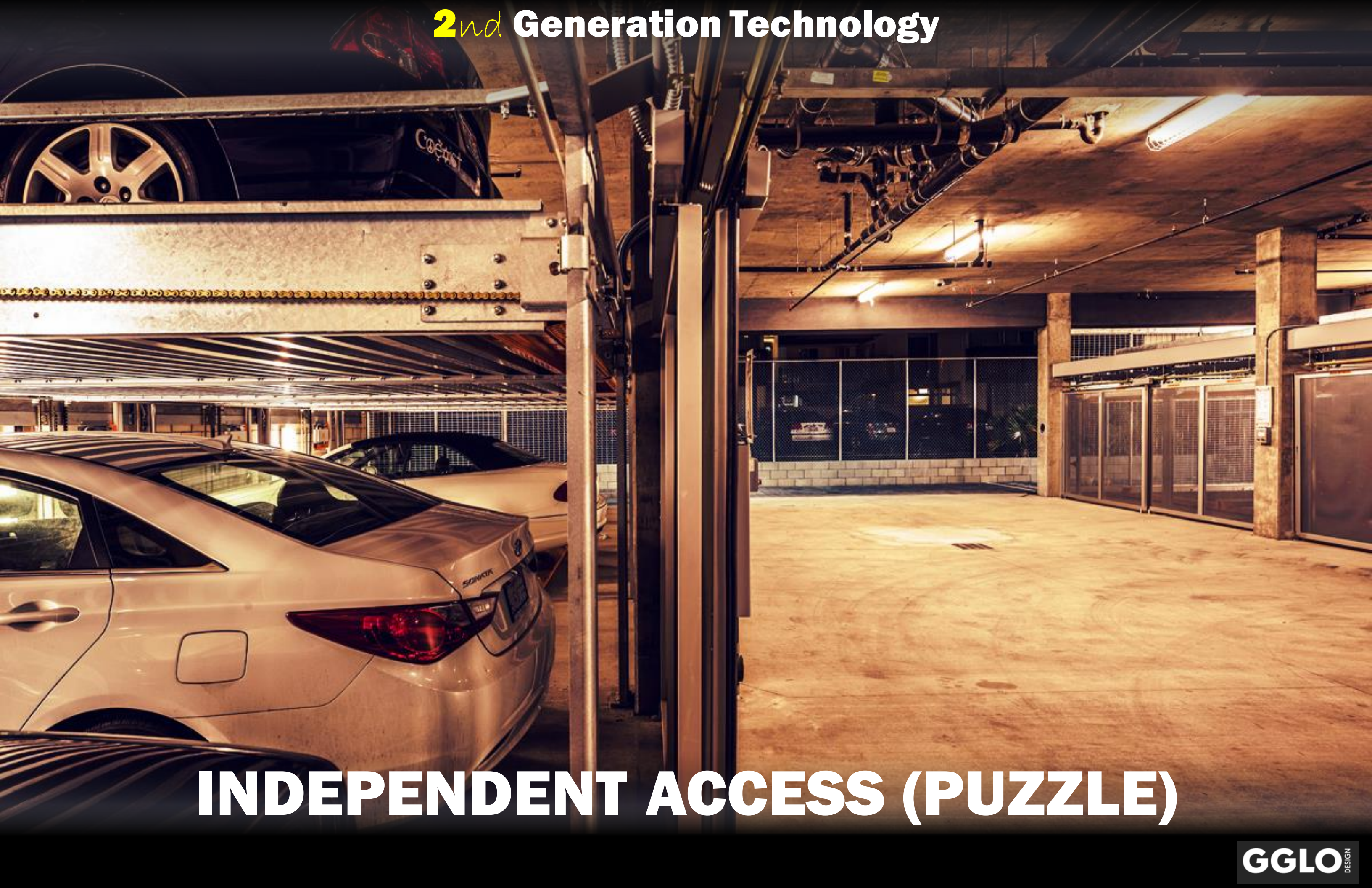


INDEPENDENT ACCESS (PUZZLE)

2nd Generation Technology



INDEPENDENT ACCESS (PUZZLE)



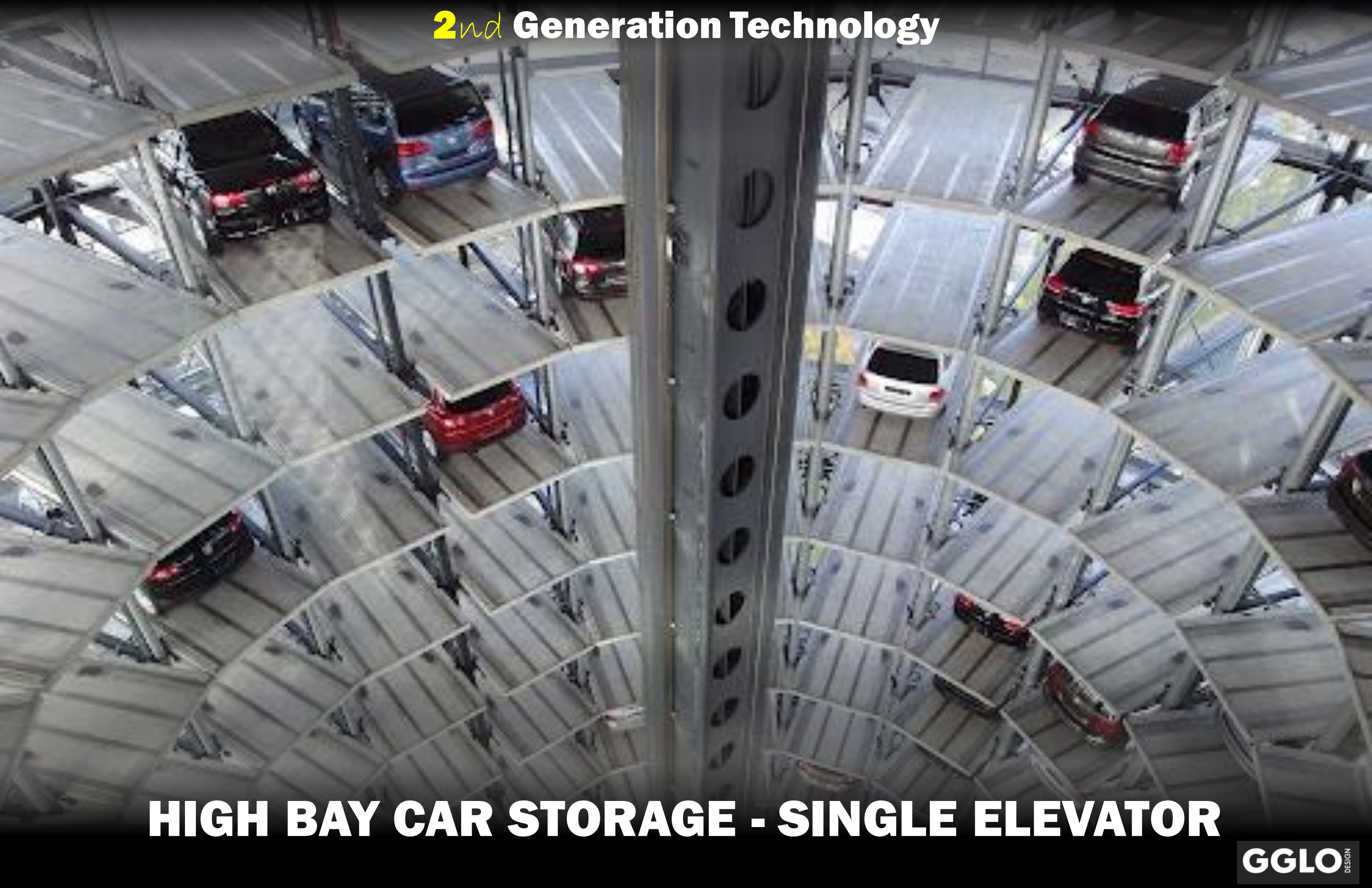
INDEPENDENT ACCESS (PUZZLE)

2nd Generation Technology



HIGH BAY CAR STORAGE - SINGLE ELEVATOR

2nd Generation Technology



HIGH BAY CAR STORAGE - SINGLE ELEVATOR

GGLO
DESIGN

2nd Generation Technology

HIGH BAY CAR STORAGE - SINGLE ELEVATOR

2nd Generation Technology



HIGH BAY CAR STORAGE - SINGLE ELEVATOR



HIGH BAY CAR STORAGE - SINGLE ELEVATOR

2nd Generation Technology

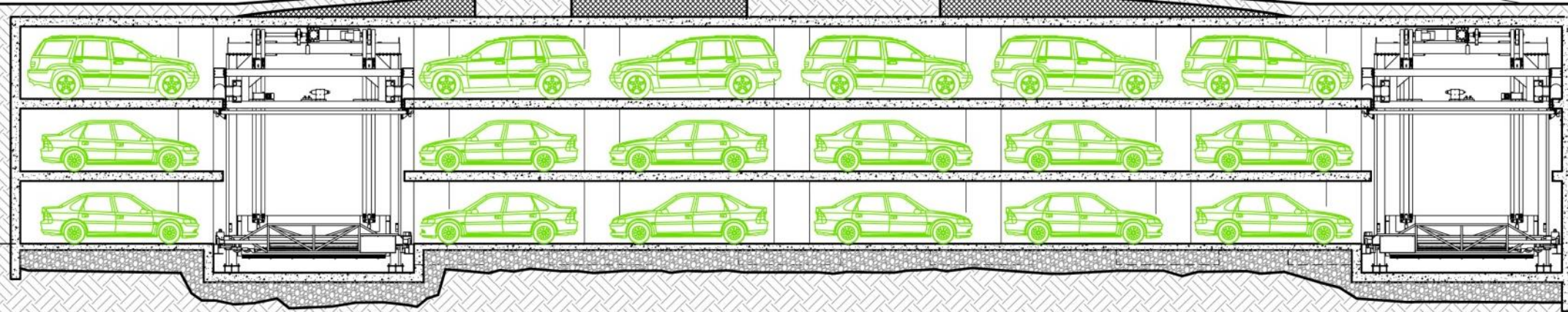


HIGH BAY CAR STORAGE – RACK & RAIL

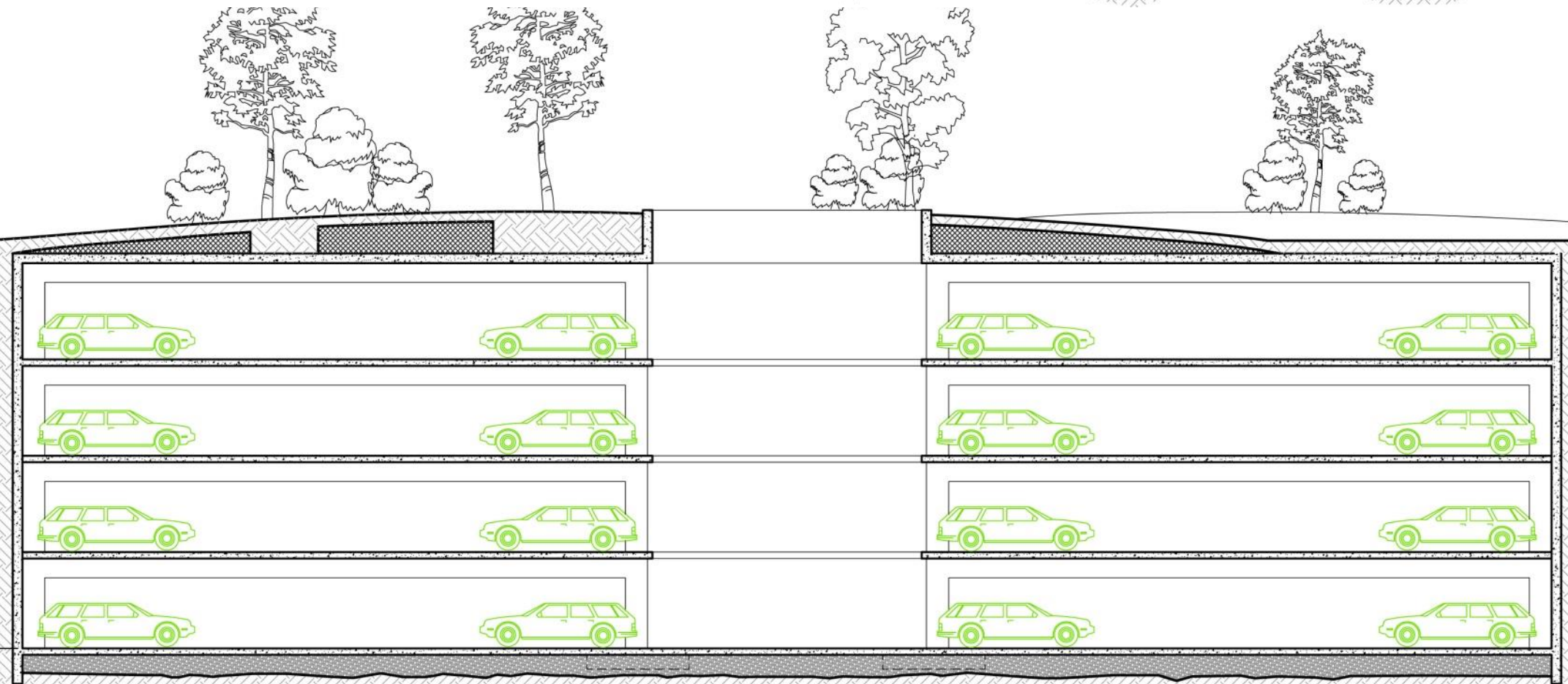
HIGH BAY CAR STORAGE – RACK & RAIL

2nd Generation Technology

24'-10"



42'-4"



COMPARE CONVENTIONAL vs. ROBOTIC

Automatic Parking - Pricing

Parking System	AUTOMATIC VALET – 2 UG	AUTOMATIC VALET – 3 UG	RACK & RAIL - 3 UG	CONVENTIONAL
Number of spaces (rounded)	1,100	1,100	1,100	1,100
Structure square footage	244,412	260,154	310,762	533,662
Core & Shell Price per Square Foot	\$ 146.88	\$ 123.00	\$ 124.85	\$ 111.68
Core & Shell, incl. Landscape allowance TOTAL	\$ 35,900,000	\$ 32,500,000	\$ 38,800,000	\$ 59,600,000
PER SPACE	\$ 32,636	\$ 29,545	\$ 35,272	\$ 54,182
Parking Equipment Hard/Software TOTAL	\$ 16,500,000	\$ 16,500,000	\$ 12,650,500	
PER SPACE	\$ 15,000	\$ 15,000	\$ 11,500	
Core & Shell + Parking Equipment TOTAL	\$ 52,400,000	\$ 49,000,000	\$ 51,450,000	\$ 59,600,000
PER SPACE	\$ 47,636	\$ 44,545	\$ 46,773	\$ 54,182
COST DELTA TO CONVENTIONAL	-\$ 7,200,000	-\$ 10,600,000	-\$ 8,150,000	\$ 0

Notes:

- Core and shell price per stall allows for:
- excavation, shoring and dewatering.
 - park landscaping
 - café pavilion, bike storage
 - access ramp

- Parking Equipment Hard/Software price per stall allows for:
- High throughput, up to 400 cars per hour
 - Average storage & retrieval time of 2-3 minutes per car
 - High tech parking control system - I phone apps, etc

Finance Options:

- Traditional Construction/Project Finance will be on balance sheet
- 30 Year leaseback with zero cash requirement to UCSB (off balance sheet)
- design-build services offered by autoParx & team
- Full finance services offered by autoParx & team



UCSB Lot 3 Parking
The Library Site

COMPARE CONVENTIONAL vs. ROBOTIC



CAR STORAGE IN R.O.W. – MUNICH



CAR STORAGE IN R.O.W. – MUNICH



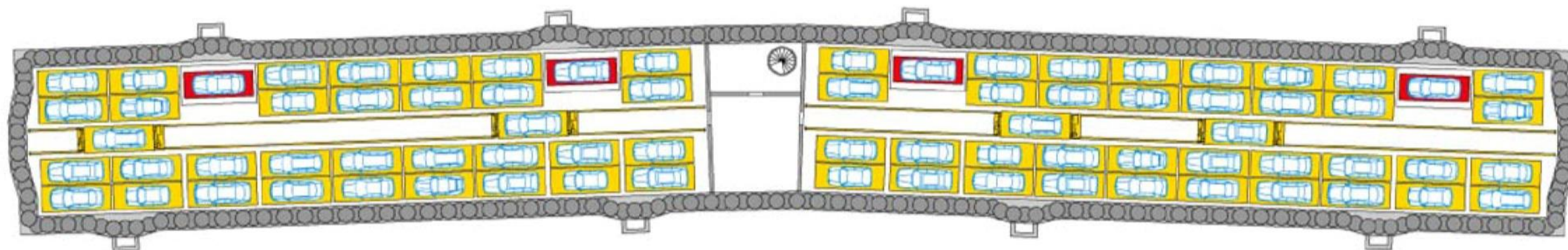
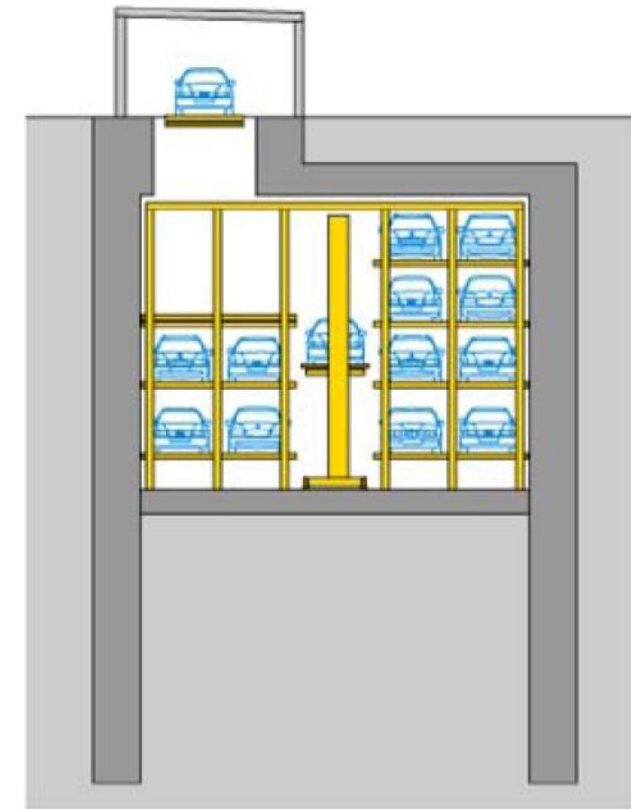
CAR STORAGE IN R.O.W. – MUNICH

München

Anwohnergarage Donnersbergerstraße

WÖHR Multiparker 740

284 Stellplätze



CAR STORAGE IN R.O.W. – MUNICH



CAR STORAGE IN R.O.W. – COPENHAGEN



CAR STORAGE IN R.O.W. – COPENHAGEN



CAR STORAGE IN R.O.W. – COPENHAGEN

AUTONOMOUS PARKING ROBOT

3rd Generation Technology

- **Since early 21st century**
- **Independent, flexible access**
- **Users, in general, do not interact with the equipment, but with an automatic valet.**
- **Equipment light; automatic guided vehicles move cars around obstacles and each other.**
- **System can easily be expanded or dismantled.**
- **System can have logistic intelligence.**
- **User interaction with apps.**

AUTONOMOUS PARKING ROBOT

3rd Generation Technology



AUTONOMOUS PARKING ROBOT

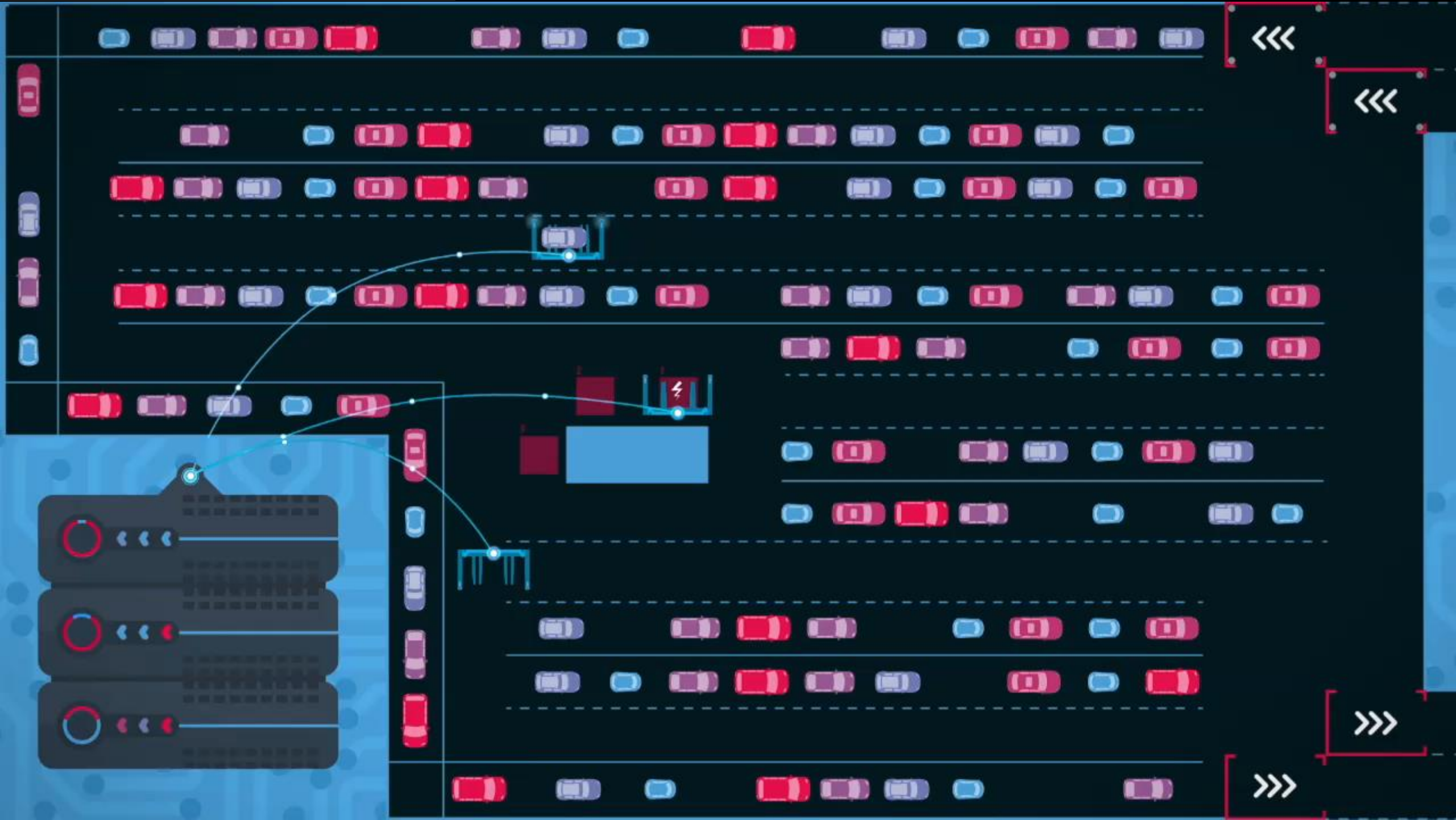
The user experience is simple and direct: PARK and WALKAWAY



**The user experience is simple and direct:
Order your car with an APP and DRIVE AWAY**



The logistic sophistication happens BEHIND THE SCENES



ADAPTABLE GARAGE - in 2035

ADAPTABLE GARAGE CONVERSION



RESIDENTIAL UNITS

2035 SCENARIO
PARKING GARAGE

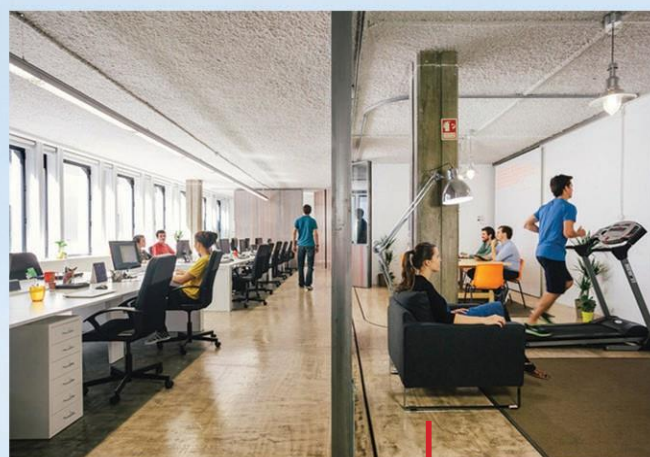
RESTAURANTS/ RETAIL

THE GARAGE CAN BE EASILY CONVERTED TO RESIDENTIAL AND OFFICE USE, EITHER IN PART

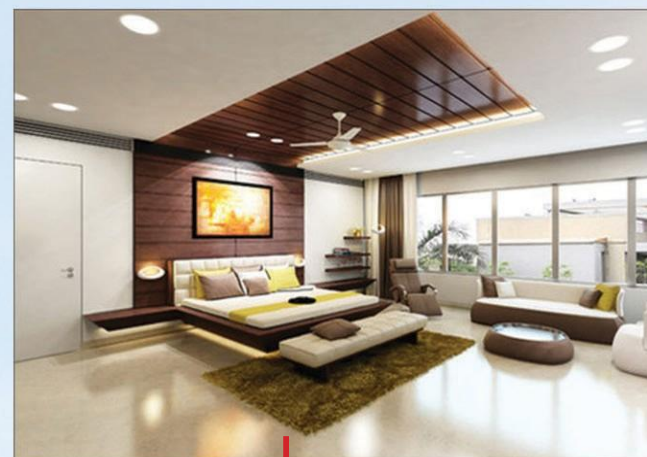




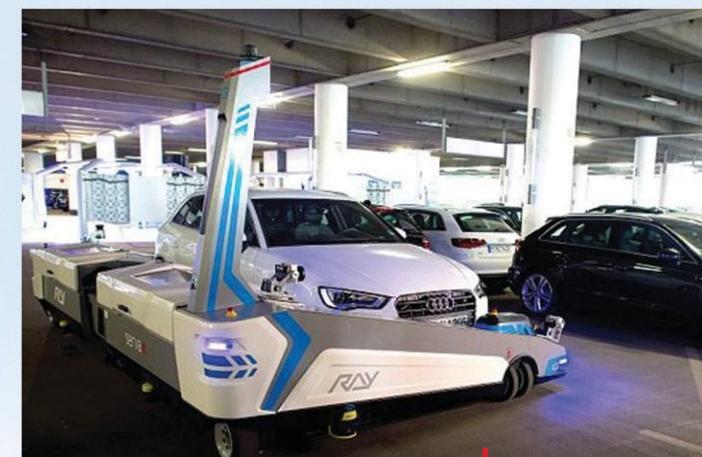
RETAIL



OFFICE



RESIDENTIAL

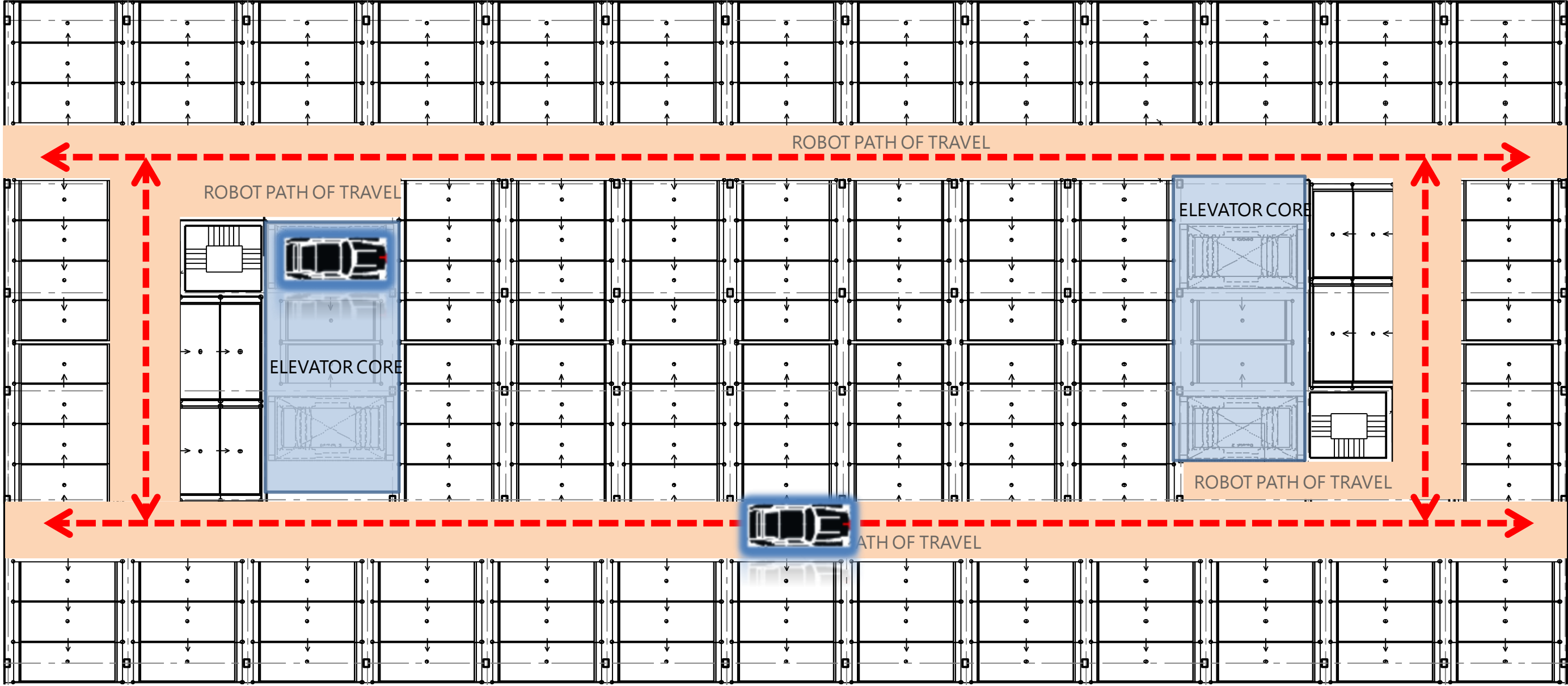


GARAGE



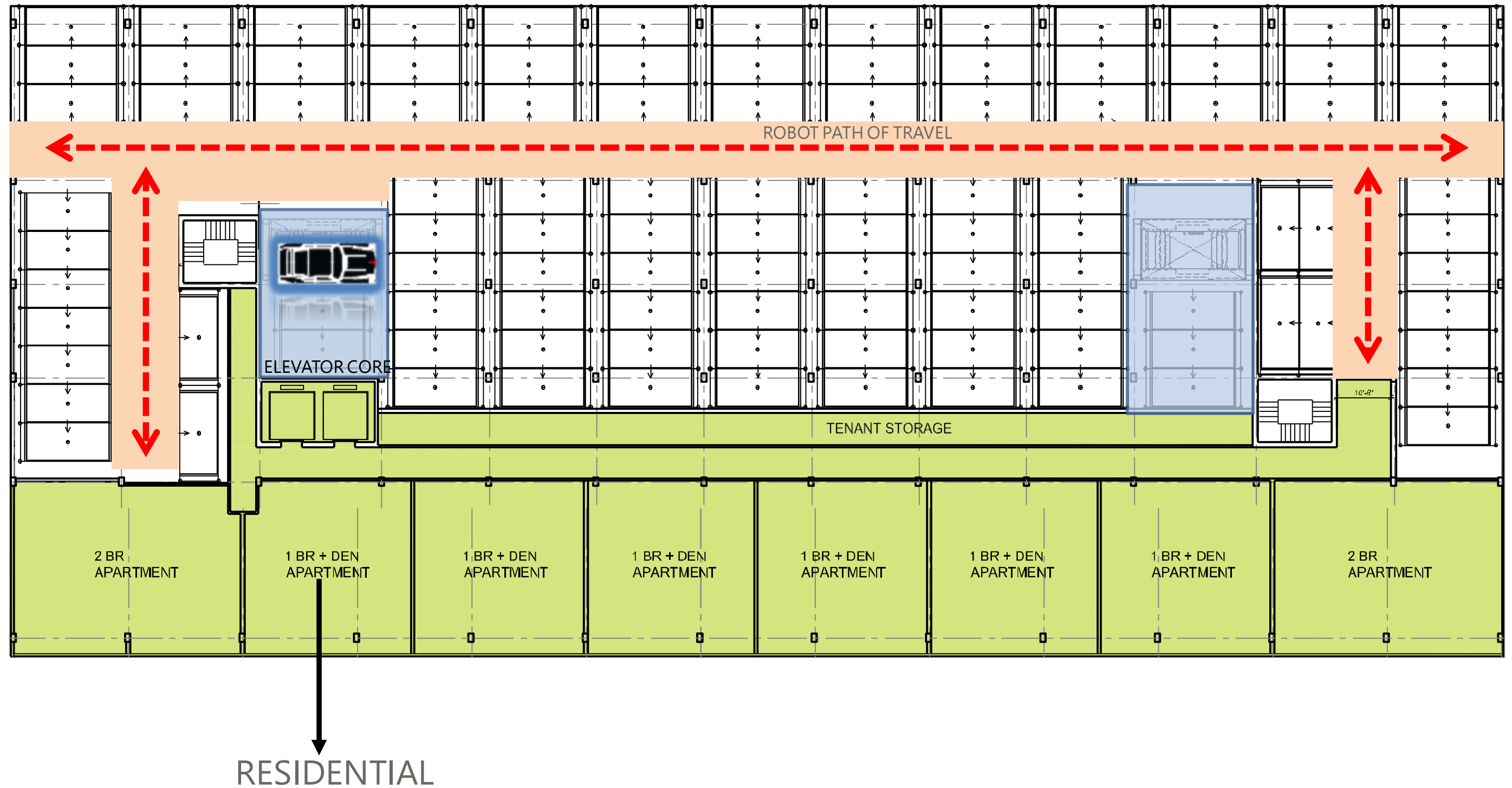
ADAPTABLE GARAGE – in 2020

100% PARKING TYPICAL PARKING LEVEL PLAN



ADAPTABLE GARAGE - in 2035

PARKING LEVEL PLAN CONVERSION



PARKING REQUIREMENTS ARE REDUCED , EXCESS PARKING AREAS CAB BE CONVERTED TO OTHER USES.



Build flexible parking capacity

Disassociate parking from the individual buildings

Partially utilize common areas and R.O.W. for smart automated solutions

Also park private bicycles and 'little vehicles'

WHAT DOES THIS MEAN IN MULTIMODAL CITIES?

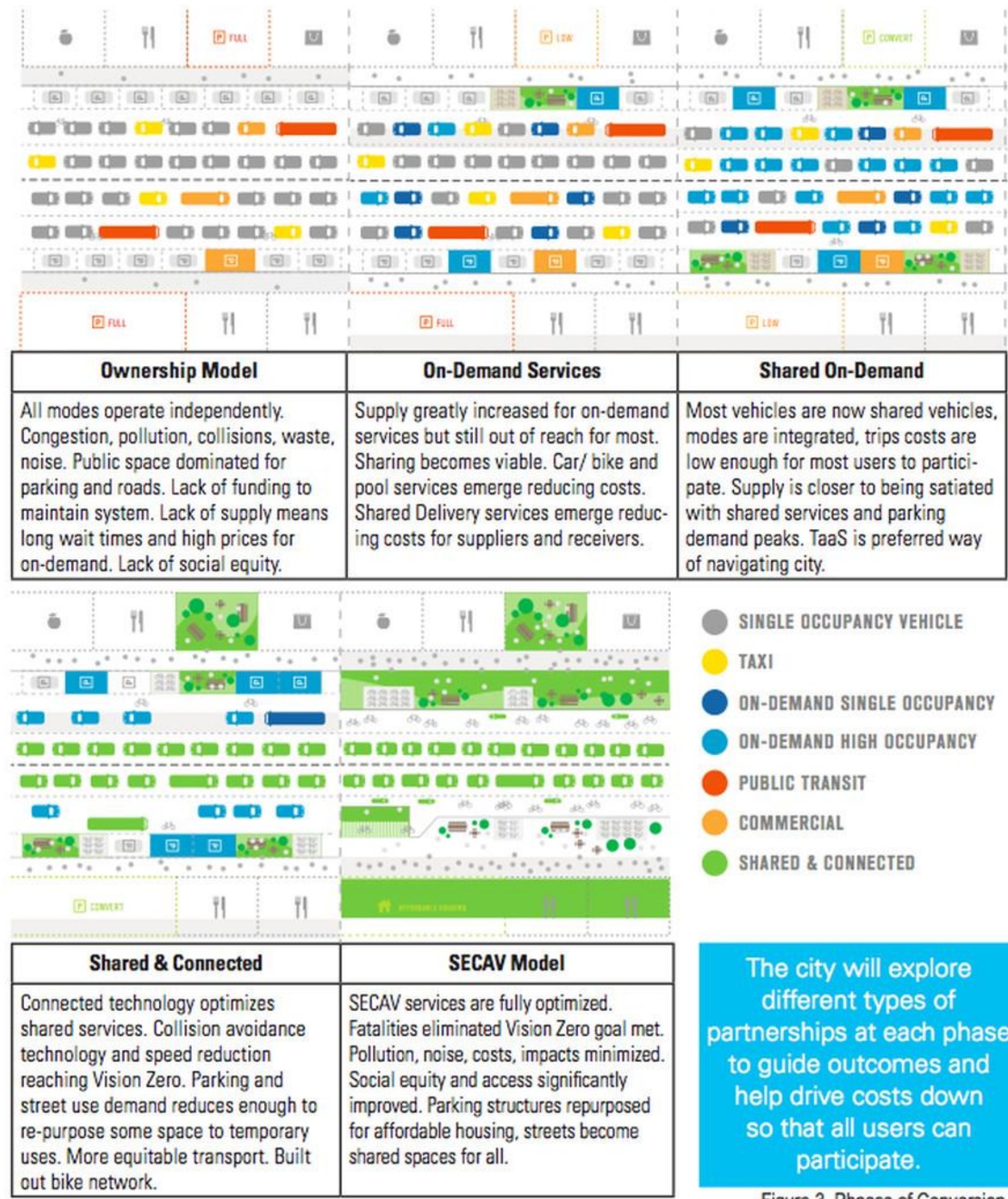


Clearing away space for cars could create room for more bike parking, which is at a premium in central Amsterdam // Kevin Coombs/Reuters

A Modest Proposal to Eliminate 11,000 Urban Parking Spots

FEARGUS O'SULLIVAN MAR 29, 2019

Amsterdam plans to systematically strip its center of parking spaces in the coming years, making way for bike lanes, sidewalks, and more trees.



The city will explore different types of partnerships at each phase to guide outcomes and help drive costs down so that all users can participate.

Figure 3. Phases of Conversion to SECAV Model



PARKING DISTRICT

An aerial photograph of a city block, likely in Los Angeles, showing a grid of streets. Overlaid on the map are numerous brown rectangular outlines representing building footprints. These buildings are arranged in several rows and columns. Some buildings are taller than others, indicated by different heights. A blue line, possibly a transit line, runs vertically through the center of the block. Various street names are visible, including E 68th St, E 69th St, E 71st St, E 73rd St, E 75th St, E 76th St, Florence Ave, Compton Ave, and Franklin D. Roosevelt Park. Labels for 'Miramonte Elementary School' and 'Iglesia de Cristo Camino de Santidad' are also present.

7 'INTERCEPT' GARAGES ON THE OUTSKIRTS >> 750 CARS EACH

1 LARGE PARK AND RIDE STRUCTURE NEAR TRANSIT

APPROX. 10,000 CARS TOTAL

50,000 APARTMENTS FOR 6 STORY BUILDINGS

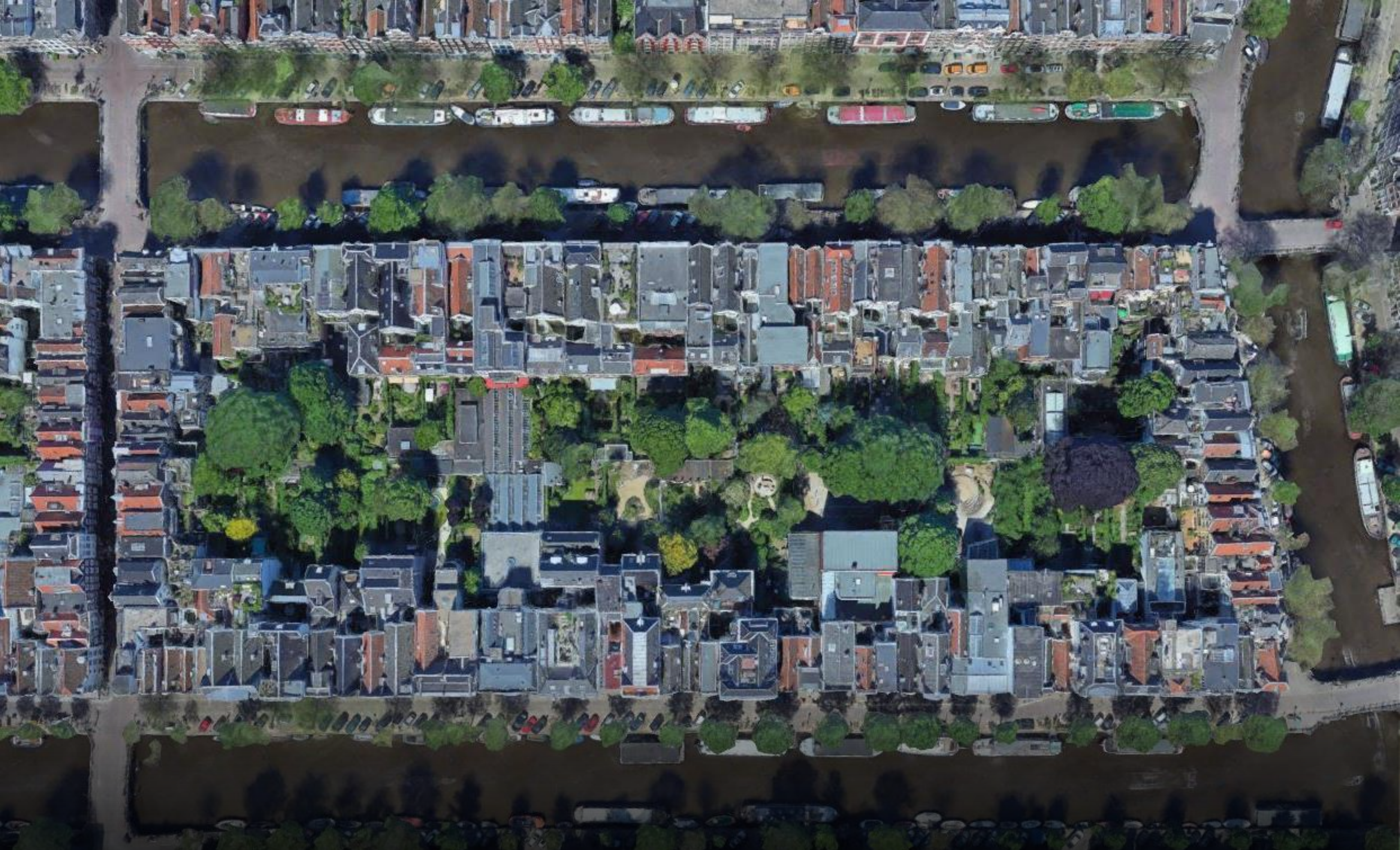
100,000 PEOPLE (WHO DON'T NEED TO DRIVE)

AND A LARGE PARK

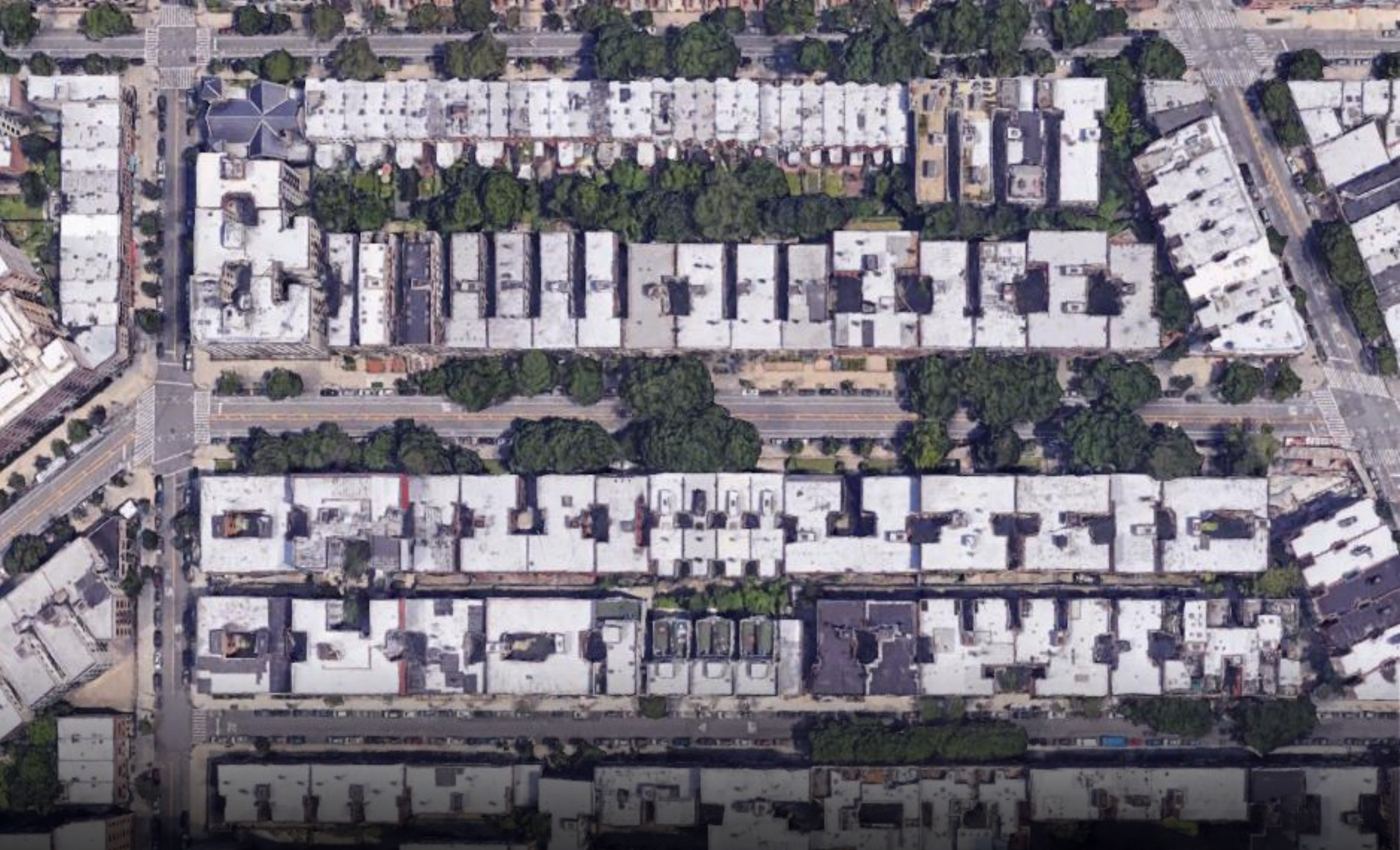
PARKING DISTRICT



THERE IS A LARGE PARK NEAR THE CENTER



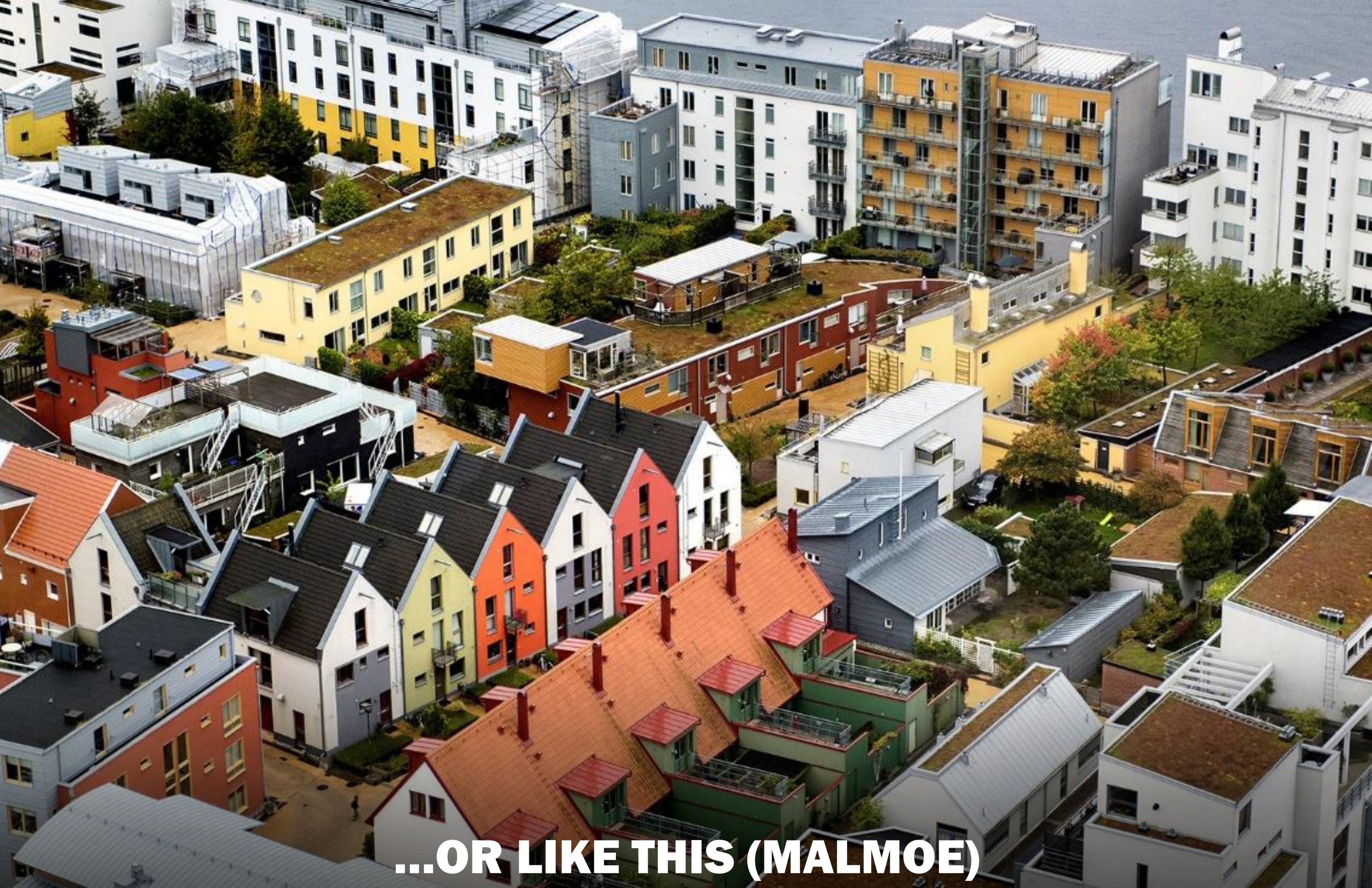
THE BLOCKS COULD LOOK LIKE THIS (AMSTERDAM)



THE BLOCKS COULD LOOK LIKE THIS (BROOKLYN)



THE BUILDINGS COULD LOOK LIKE THIS (COPENHAGEN)



...OR LIKE THIS (MALMOE)



...OR LIKE THIS (OSLO)



...OR LIKE THIS (LONDON)



...OR LIKE THIS (PARIS)



MULTIFAMILY HOUSING WITHOUT PARKING (MALMOE)



U.S. VERSION... (BROOKLYN)



U.S. VERSION... (QUEENS - NYC)



U.S. VERSION... (MID-CITY L.A.)



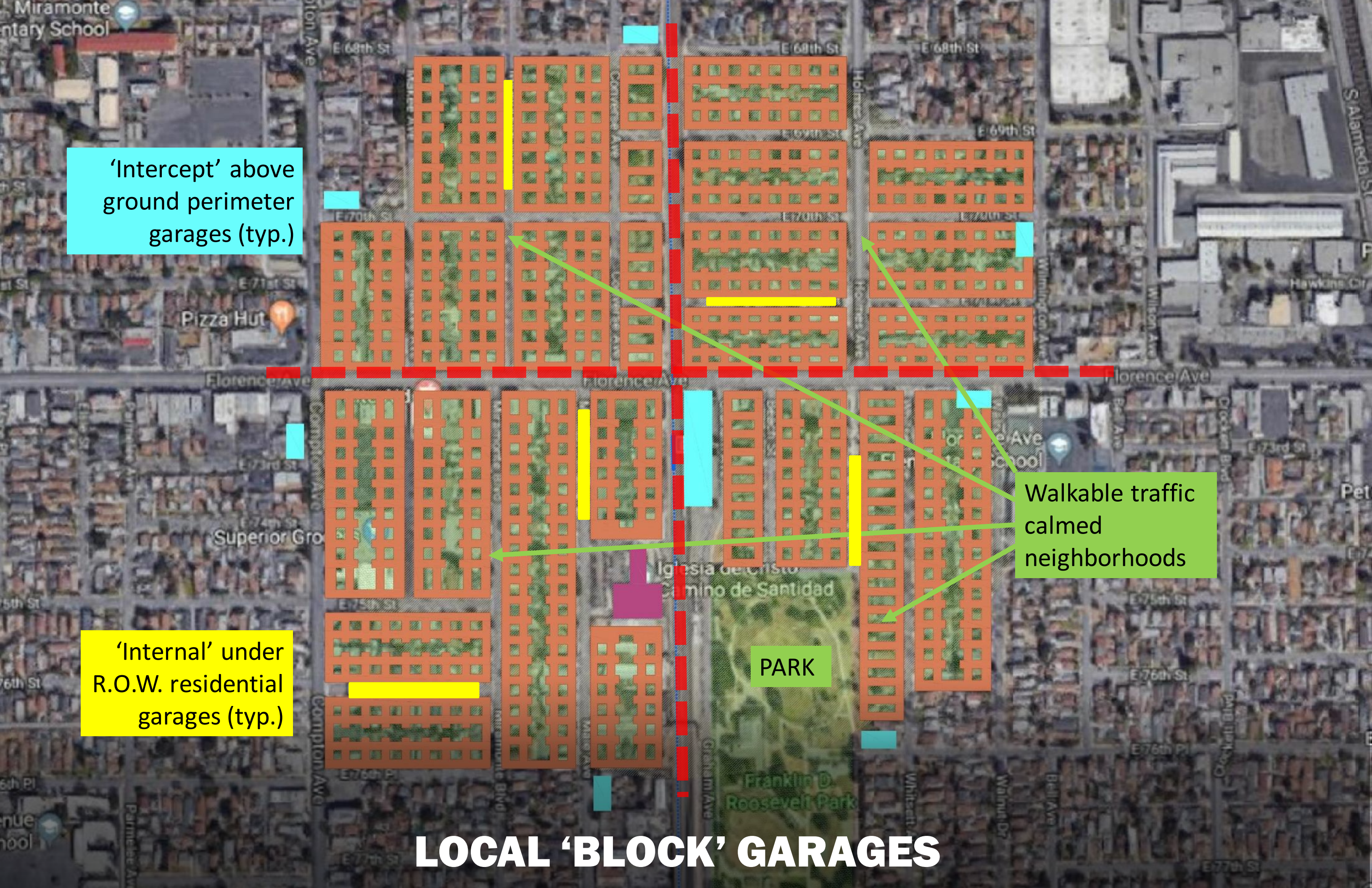
LOCAL URBAN PEDESTRIAN SCALE (LOS ANGELES)



LOCAL URBAN PEDESTRIAN SCALE (LOS ANGELES)



WE COULD BUILD A REAL DOWNTOWN AGAIN (GROVE)



‘Intercept’ above
ground perimeter
garages (typ.)

‘Internal’ under
R.O.W. residential
garages (typ.)

Walkable traffic
calmed
neighborhoods

PARK

LOCAL ‘BLOCK’ GARAGES